

UBC Social Ecological Economic Development Studies (SEEDS) Sustainability Program

Student Research Report

**SOCIO-TECHNICAL POST-OCCUPANCY EVALUATION**

**[Pilot Study at Robert H Lee Alumni Centre]**

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**APPP 506**

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# SOCIO-TECHNICAL POST-OCCUPANCY EVALUATION

PILOT STUDY AT ROBERT H LEE ALUMNI CENTRE

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## Executive Summary

The University of British Columbia (UBC) is developing a Green Building Plan to manage future academic and residential building projects on campus. Numerous tasks are underway to support the Green Building Plan's development and deliver improved building projects. Currently, campus building projects often have significant performance gaps between design and operation. UBC however, does not have a rigorous process to define these gaps and to disseminate lessons learned for future building projects. Post occupancy evaluation (POE) has been suggested as a potential tool that can provide a systematic and rigorous way to understand building performance and communicate project successes and failures.

POE is a building performance assessment process completed after the building has been occupied for a period. It combines typical performance indices (ex. energy consumption) with occupant indoor environmental quality (IEQ) satisfaction levels to form a holistic building performance evaluation. POE results can help identify current problems and inform solutions within the building studied. POE can also provide valuable information to improve future design projects.

This project examined if POE was a suitable tool for UBC to support the Green Building Plan's objective to communicate lessons learned between building projects. A potential POE process for use in UBC Core buildings was created based on best practices. The POE process was then piloted in the Robert H Lee Alumni Centre (Alumni Centre).

The pilot study indicated that the POE process is relatively simple to implement and requires minimal resources. The Occupant IEQ Survey was easy for respondents to use and required minimal effort, while still providing data on a diverse range of topics. Even with somewhat limited survey respondents (N=41), the POE summary report provided a comprehensive building performance summary.

The pilot study results indicate that POE is a suitable tool for understanding actual building performance. Additionally, with widespread use POE will become a useful tool for capturing project lessons and informing future campus building projects. POE is recommended for implementation at UBC. Moving forward work should focus on adjusting and improving the POE template and execution process, as well as confirming program logistics and ownership.

# 1 Introduction

## 1.1 Project Background

The University of British Columbia (UBC) is developing a Green Building Plan in support of the campus' 20 year sustainability strategy (Campus + Community Planning, n.d. a). The plan will guide all future academic and residential building projects on campus towards a net positive design focused on human and ecological wellbeing (Campus + Community Planning, n.d. a). Stakeholder workshops held in January 2017 helped develop a task list to support the Green Building Plan (Campus + Community Planning, n.d. a). One workshop sub action was to investigate using Post Occupancy Evaluation (POE) to help disseminate lessons learned from campus building projects.

The University of British Columbia's (UBC's) core buildings generated 71% of UBC Vancouver's total greenhouse gas (GHG) emissions in 2016 (White & Einarson, 2017). UBC core buildings undergo LEED certification, but are insufficiently studied after occupancy. A high level POE is included in the Board 4 report delivered to UBC's board of governors, but this report does not provide sufficient information to understand the actual building performance.

## 1.2 Project Purpose

Post occupancy evaluation (POE) is a method for evaluating building performance after construction is completed and the building is occupied (Tookaloo & Smith, 2015). POE focuses not only on operating resource consumption, but also on occupant satisfaction (Tookaloo & Smith, 2015). Additionally, POE offers a way to compare design with actual performance and in doing so help better inform future building design work (Gocer, Hua, & Gocer, 2015). Despite the myriad benefits, POEs are infrequently conducted by building stakeholders (Newsham, Mancini, & Birt, 2009).

Leadership in Energy and Environmental Design (LEED) is a North American green building program that targets improving building sustainability (Newsham, Mancini, & Birt, 2009). POEs offer a method for LEED certified building owners and operators to gauge actual building performance versus the predicted performance. This information can be used to help assess how effective LEED certification is at lowering resource consumption and improving occupant satisfaction (Newsham, Mancini, & Birt, 2009).

LEED Gold certification is mandatory at UBC for all new or heavily renovated core buildings (UBC Sustainability, n.d.). LEED certified buildings are delivering energy savings over conventional designs (Turner & Frankel, 2008). However, for more than 50% of LEED buildings, the energy savings vary more than 25% from the predicted design values (Turner & Frankel, 2008). UBC has noted similar variability between actual and predicted energy consumption in campus buildings. Often this discrepancy is caused by a poor accounting of socio technical

factors within the energy model (Summerfield, Oreszczyn, Pathan, & Hong, 2009). Socio technical factors are the interactions between the occupants and the building and its services (Summerfield, Oreszczyn, Pathan, & Hong, 2009).

This project aims to use POE to understand performance gaps between actual and predicted metrics, as well as to assess the building holistically and understand how the space is appreciated. The POE can then be used as a communication tool to help disseminate lessons learned and to improve future building design.

### 1.3 Project Objectives

This project will create a systematic method for POEs in core campus buildings to support the Green Building Plan. This will include developing a POE template for core buildings based on best practices. The POE template will then be piloted at the Robert H Lee Alumni Centre (Alumni Centre) at UBC's Vancouver campus. The project is focussed on answering the following questions:

1. Is Post Occupancy Evaluation a suitable tool for disseminating actual building performance?
2. What are current best practices for POEs?
3. What might a POE process look like at UBC?

## 2 Post-Occupancy Evaluation Overview

POEs systematically assess building performance against various criteria (Preiser, Rabinowitz, & White, 2015). In practice, POE is typically used to support one of the following goals:

- Benchmarking
- Evaluating building design approach
- Problem investigation (Palmer, 2009)

POE results also provide various benefits over the short, medium, and long term, which are denoted in Figure 2 1 below.

### Short-Term

- Identify building successes and failures
- Recommend actions to resolve problems
- Enable facility management responses to actual user values
- Improve occupant engagement
- Understand how changes impact buildings systems and operations

### Medium-Term

- Cost savings in building process over life-time
- Provide information for potential building reuse, remodelling, or major renovation
- Create building performance accountability for design professionals and owners

### Long-Term

- Provide information to improve future building design (lessons learned)
- Improve design standards for building type

Figure 2 1: Post Occupancy Evaluation Benefits (Preiser, Rabinowitz, & White, 2015)

POE can be performed with varying levels of effort in accordance with the evaluation goals, budget, and timeline (Preiser, Rabinowitz, & White, 2015). There are three main levels: indicative, investigative and diagnostic, which are compared in Table 2 1 below.

Table 2 1: Post Occupancy Evaluation Levels (Preiser, Rabinowitz, & White, 2015)

	Indicative	Investigative	Diagnostic
Time Span	2 hours – 2 days	160 – 240 hours + support services	Several months – 1 year+
Purpose	Identify major success and failures	Understand cause and effect of building performance issues	Create new building performance information (improve predictions)

	Indicative	Investigative	Diagnostic
Notes	Requires experienced team to achieve short time span (with POE and building type)	Often conducted if Indicative Level identifies issues for further study	Equivalent to scientific research

All POEs, regardless of level, comprise the stages and sub steps described in Figure 2 2 below.

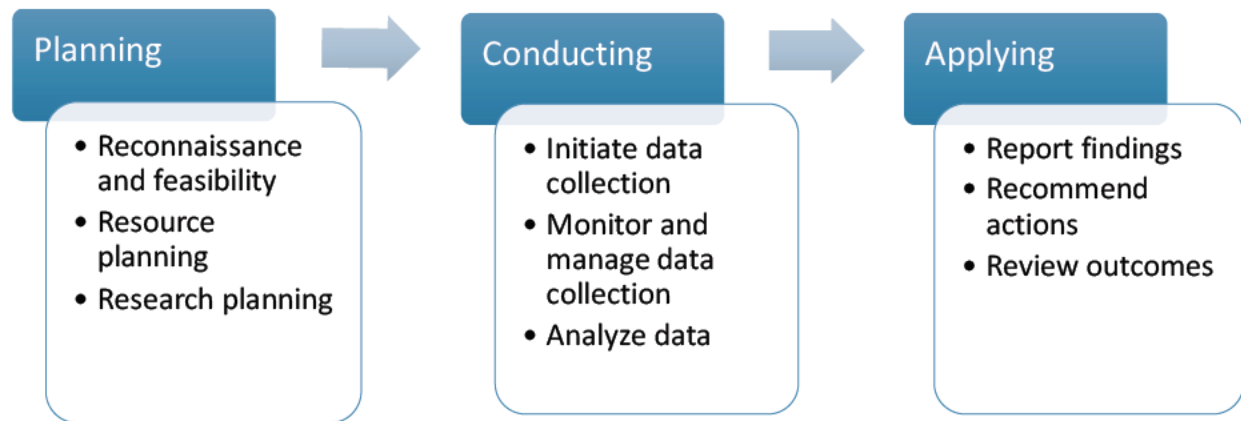


Figure 2 2: Post Occupancy Evaluation Stages (Preiser, Rabinowitz, & White, 2015)

Occupant behaviour and building performance are linked and therefore a POE must analyze both aspects (Palmer, 2009). Occupants are typically an underutilized information source (American Society of Heating, Refrigerating and Air Conditioning Engineers [ASHRAE], 2006). An occupant satisfaction survey however, taps into this underutilized source and provides a broader view on building performance than what service request logs or consumption data alone will show (ASHRAE, 2006).

## 3 Methodology

### 3.1 POE Template Preparation

The POE template was prepared with the following priorities:

1. POE should be applicable to all Core buildings with minimal changes
2. POE should require minimal resources to implement to facilitate widespread adoption for all new building projects
3. POE Occupant Survey should prioritize high completion rate and low completion time by minimizing questions with text based answers.



Background research was conducted before preparing the POE template. This included an interview with Ghazal Ebrahimi, a PhD candidate at UBC's Institute for Resources, Environment and Sustainability. Additionally, existing POEs were referenced to understand typical process and reporting structure. This included the iiSBE 2014 study of UBC's CIRS Building (Chu, et al., 2014) and the UBC Social Ecological Economic Development Studies (SEEDS) Student Report POE of UBC's Aquatic Ecosystem Research Laboratory (Tan, Lei, & Winardi, 2012). Other key references are the Post Occupancy Evaluation for Multi Unit Residential Buildings Guide for Administrators (Open Green Building Society, 2016) and the Centre for the Built Environment, specifically David Lehrer's LEED Post Occupancy Evaluation: Taking Responsibility for the Occupants presentation slides (2006).

The POE template was prepared based on the background research. This included a summary report template, a building performance index table template, and a building occupant survey. The survey covers ten different indoor environmental quality (IEQ) topics, which are listed below.

1. Overall Satisfaction
2. Social Environment
3. Layout
4. Thermal Comfort
5. Air Quality
6. Lighting
7. Acoustics
8. Cleanliness and Maintenance
9. Furniture
10. Technology

These topics, and the questions supporting them, represent a compilation of best practice IEQ topics (ex. thermal comfort, lighting, acoustics), as well as items from UBC Infrastructure Development's Informal Learning Spaces studies and social environment considerations.

The social environment topic is an important inclusion to ensure the POE aligns with UBC's Green Building Plan's holistic themes, which are concerned with more than technical building performance (Campus + Community Planning, n.d. b). The social environment questions are however, a novel inclusion within a building occupant survey. This topic was developed through collaboration with project mentors and Fiona Jones, a Special Projects Researcher at HCMA Architecture + Design. Additionally, this topic was informed by reviewing the WELL Community Standard Pilot (International WELL Building Institute, 2017a), Gehl Studio's Public Life Diversity Toolkit (Gehl Studio SF, 2015), and Colantonio and Dixon's report on Measuring Socially Sustainable Urban Regeneration in Europe (2009). Interestingly, both the WELL Community Standard (International WELL Building Institute, 2017a) and WELL Building Standard require

post occupancy surveys, but only require the Centre for the Built Environment’s IEQ survey, which does not include any social environment or community design elements (International WELL Building Institute, 2017b).

The occupant survey follows a similar structure to the one used by the Centre for the Built Environment (Lehrer, 2006). The survey is modular in design. For each topic, there is a question asking the user’s overall satisfaction. The user selects their satisfaction from a seven point scale. If the user selects neutral through very satisfied they progress to the next topic. If the user selects one of the unsatisfied ratings, they are directed to a follow up page featuring a comprehensive list of potential reasons for their dissatisfaction. Likert scale ratings (five or seven point) were used throughout the survey questions wherever possible.

The building occupant IEQ survey is attached in Appendix A.

**3.2 POE Pilot Study**

The POE pilot study work can be divided into the three phases mentioned in Figure 2 2 above: planning, conducting, and applying. There are many specific sub tasks in each phase. The specific tasks for each POE phase along with approximate time requirements are given in Appendix B.

Information used to complete the POE was collected from various resources. The key sources are summarized in Table 3 1 below.

*Table 3 1: Robert H Lee Alumni Centre POE Key Information Sources*

Resource	Description
SkySpark	<p>Provided actual energy and water consumption for the building, as well as Heating and Cooling Degree Days.</p> <p>Data sourced from the day the system came online – August 17, 2015. Energy and water utilization index calculations done for the period between September 1, 2015 and Aug 31, 2016 and the period between September 1, 2016 and August 31, 2017.</p> <p>District energy system came online September 20, 2017 and was not included in calculations.</p>

Resource	Description
LEED Submission Documentation	<p>Provided building design information, including:</p> <ul style="list-style-type: none"> <li>• Floor area (3885 m<sup>2</sup>)</li> <li>• Energy model results (predicted and reference values)</li> <li>• Predicted water consumption</li> <li>• Overall design features</li> <li>• Project team members</li> <li>• Project timeline</li> <li>• Predicted occupancy information</li> </ul>
Building Drawings	Provided general building information on layout and location of major HVAC equipment.
Interviews	<p>Provided building insights and information.</p> <p>Interview with Operations Manager helped define building spaces and users, as well as building operating hours.</p> <p>Interview and tour with Facilities Manager provided specific information on HVAC and other building systems, as well as HVAC operating hours. Additionally, interview provided insights on overall building operation and functionality.</p>
Service Request Log	Provided high level overview of building service requests, which enabled analysis into most frequent request types.
Occupancy Survey	Provided insights into occupant relationship with building, and satisfaction levels. Defined building IEQ satisfaction.
Observation	Provided general building information.

#### 4 Robert H Lee Alumni Centre POE

The POE template and process was piloted in the Robert H Lee Alumni Centre (Alumni Centre). The occupant survey indicated high occupant satisfaction over a wide range of metrics. The energy and water usage however, were both significantly different from the predicted design. The POE summary report for this pilot study including full results and recommendations is attached in Appendix C.

## 5 POE Pilot Results

The Alumni Centre POE occupant IEQ survey was open for 19 days from November 14<sup>th</sup> 2017 and December 2<sup>nd</sup> 2017. The survey officially opened with an email to Alumni Centre staff, which was sent on the Tuesday after a holiday Monday. From November 20<sup>th</sup> through 24<sup>th</sup>, the Alumni Centre staff were particularly busy hosting graduation week. There was one in person survey collection session held on November 30<sup>th</sup>. This session, combined with a reminder staff email, led to a response spike equal to 44% of the total completed responses. This indicates the importance of in person survey collection. The survey response distribution is given in Figure 5 1 below. Forty one completed responses were received.

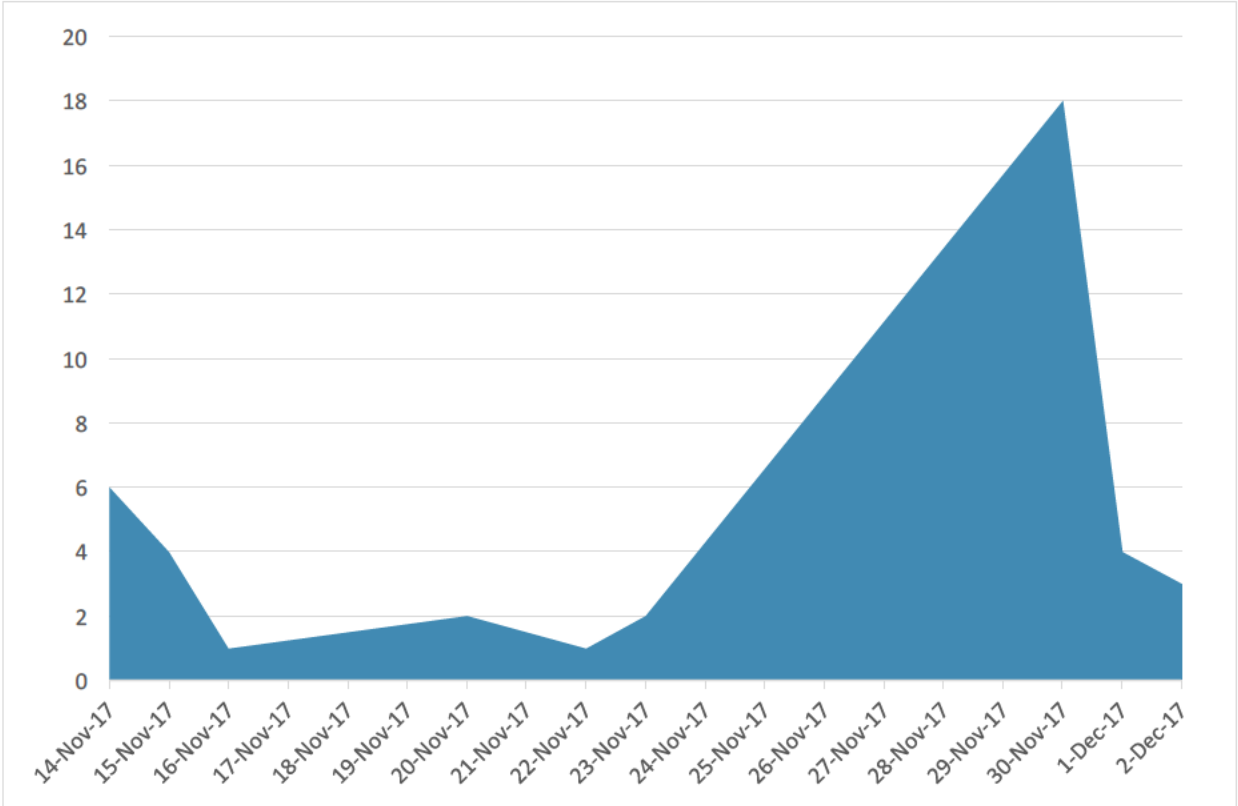


Figure 5 1: Building Occupant IEQ Survey Completed Responses Distribution

The survey responses were almost evenly split between Alumni Centre staff (44%) and transient population (56%). There are 35 total UBC Alumni staff, of which 13 completed the occupant survey (37%). There were four responses received from e@UBC staff. There were no responses from staff at the Loafe Café. Alumni Centre staff were primarily contacted through email, but this approach alone is evidently not sufficient to engage high numbers of staff.

The survey had a completion rate of 71%, indicating the survey was well designed and easy for respondents. There were 71 total questions in the survey (including the optional questions for dissatisfied responses) comprising demographic information and the ten different IEQ topics

noted in Section 3.1. The average survey completion time was 8 minutes and 22 seconds, with a range from 2 minutes 50 seconds to 57 minutes and 13 seconds. The survey managed to capture a large amount of data on a wide range of topics in a relatively short period of time.

Full historical energy and water consumption data were available on SkySpark for the Alumni Centre. This enabled complete building performance index calculations. Aside from UBC Alumni staff numbers, no information on building occupancy was available, which limited both the POE performance and the occupant survey analysis.

## 6 Discussion

### 6.1 Indicative Level POE

The pilot POE demonstrated that an indicative level POE can be useful to gather comprehensive building operations data. Energy and water data is readily available and easy to incorporate into the POE. The occupant survey was simple to use, while covering a wide range of topics.

The limited resources available, in terms of both time and experience, for survey marketing and gathering, limited the total number of responses. Additionally, external factors, such as graduation week, poster regulations in the building, and waits for unexpected approvals impacted the number of building occupant IEQ survey respondents.

The Alumni Centre Operations Manager indicated that some staff found some of the demographic questions clunky. Particularly when asked first if they work in the building and then asked how many hours a day they spend in the building. The survey logic could be adjusted for better flow for the various respondent types.

The Alumni Centre POE summary report (see Appendix C) is somewhat unwieldy to navigate. The report is primarily statistical analysis from the occupancy survey, presented with bar charts. The reporting method could likely be integrated into an online database, perhaps similar in structure to SkySpark, to allow users to better focus on items of interest and to compare results between buildings, which will help disseminate lessons learned.

There is much more data analysis that can be performed with the occupant survey, but due to project time constraints this was not possible. Additional analysis would provide more clarity and insight in understanding building performance.

### 6.2 Integrated Project Design

Integrated Project Delivery (IPD) is a building project delivery method focussed on collaboration to optimize the whole project (The American Institute of Architects, California Council [AIACC], 2014). IPD projects are characterized by having the following items for all key participants:

- Continuous project involvement

- Aligned business interests by sharing risks and rewards
- Joint project control
- Interlocking or multi party agreements
- Limited liability (AIACC, 2014)

Figure 6 1 below highlights the IPD approach.

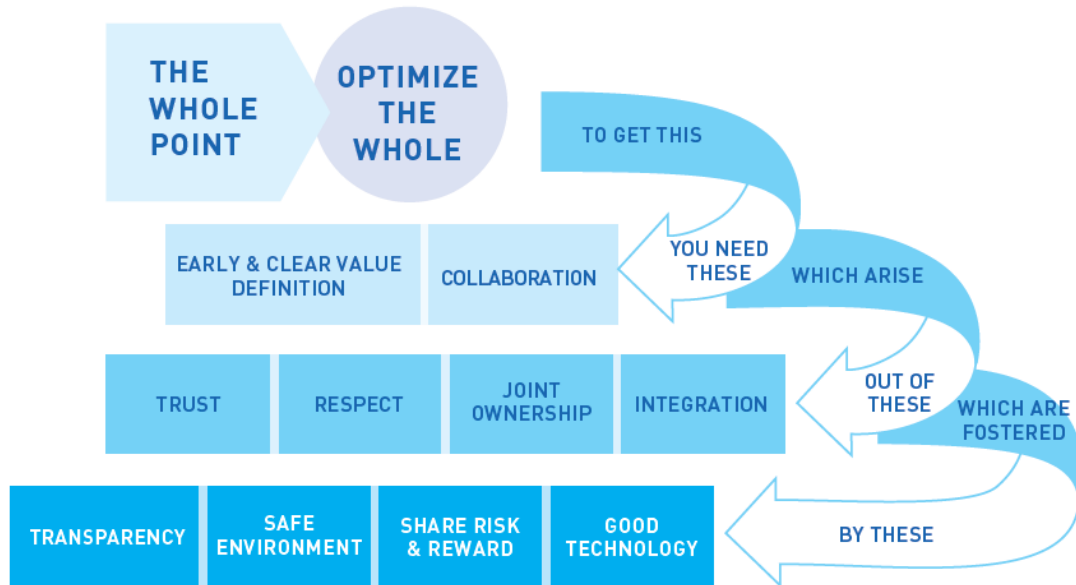


Figure 6 1: IPD Project Essentials (AIACC, 2014)

A high level comparison between the traditional design process and an IPD project is given in Figure 6 2 below. This figure clearly shows IPD's collaborative approach with almost all key team members contributing to the Conceptualization phase.

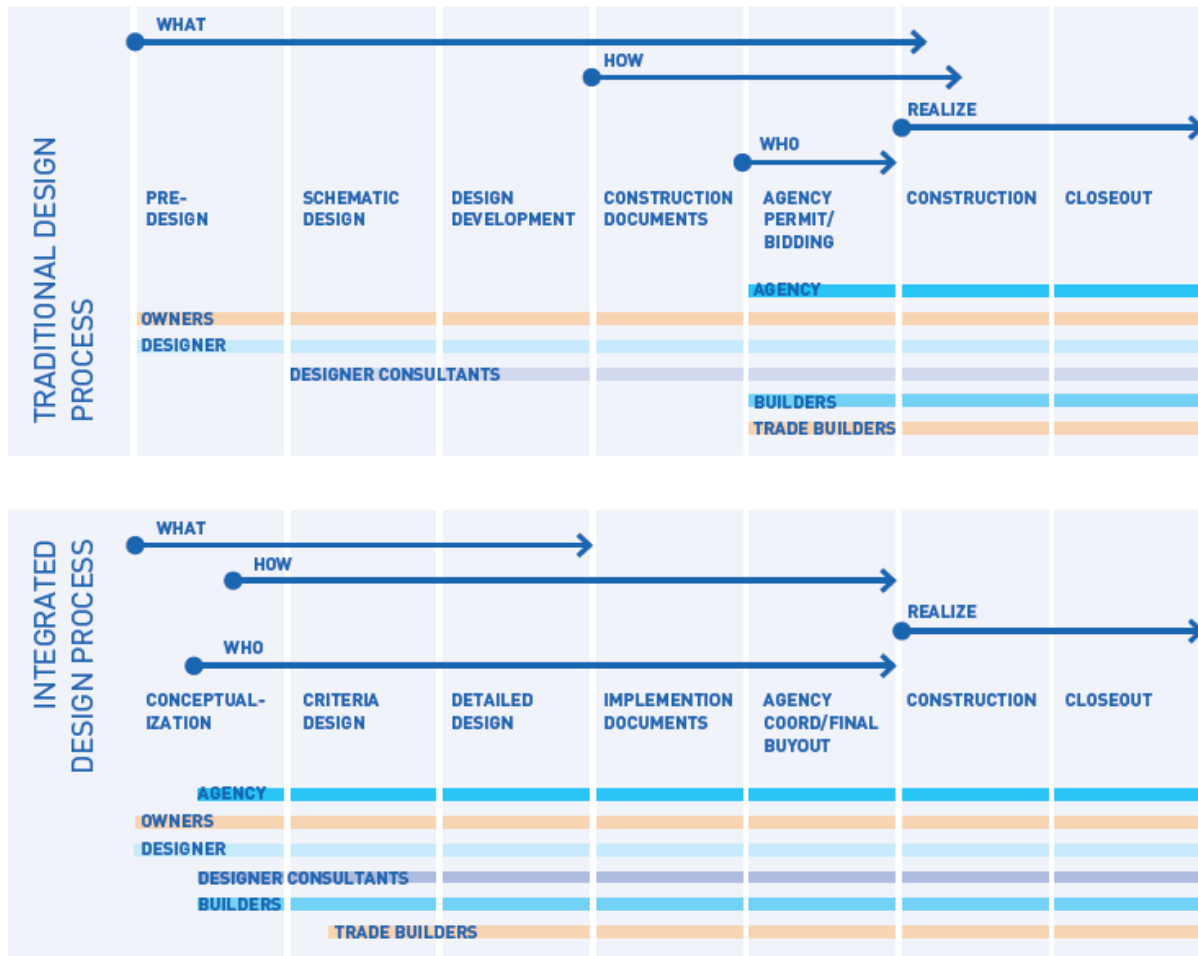


Figure 6 2: IPD versus Traditional Design Process (AIACC, 2014)

IPD projects have been found to offer statistically significant improvements over traditional project methods over a range of considerations, including:

- Quality
- Schedule
- Project changes
- Communication
- Environmental impacts
- Finances (El Asmar, Hanna, & Loh, 2013)

IPD projects result in better quality buildings without increasing financial expenditures (El Asmar, Hanna, & Loh, 2013). Additionally, stakeholders, especially project owners, report significant satisfaction with the IPD approach (Cheng, Allison, Dossick, & Monson, 2015).

POE, with its emphasis on feedback (Bordass & Leaman, 2005) and continuous improvement (Waltz, Gouvin, & Forth, n.d.) provides a good compliment to the IPD approach. Shifting



building project culture towards IPD will be supported by also shifting towards widespread POE implementation, as the POE information will help inform the collaborative design approach used in IPD (Waltz, Gouvin, & Forth, n.d.).

## 7 Conclusions and Recommendations

Post occupancy evaluation is a structured and systematic tool for indicating building performance and occupant IEQ satisfaction. POE is suitable for widespread use within UBC’s Core Buildings with relatively low effort required. Widespread adoption will improve the tool’s usefulness and generate a consistent format to compare buildings and help disseminate building project lessons.

Post occupancy evaluation is recommended as a future component of all new building and major renovation projects at UBC. To support this recommendation, work should initially focus on improving the POE template and execution process, as well as determining the POE logistics, and exploring IPD’s suitability for project delivery. Specific tasks recommended to support this next phase of work are listed below.

Post-Occupancy Evaluation Template
<ul style="list-style-type: none"><li>• Find a way to easily incorporate occupancy data into POE.</li><li>• Engage subject matter expert to review and update social environment and community design metrics in Occupancy IEQ Survey.</li><li>• Review Occupancy IEQ Survey logic and look to improve functionality based on respondent demographics (ex. building staff versus transient population).</li><li>• Create standardized marketing plan for survey deployment and define required resources.</li><li>• Create online database for reporting POEs to enable easy comparison between buildings and detailed data analysis.</li></ul>
Post-Occupancy Evaluation Execution
<ul style="list-style-type: none"><li>• Set target sample size before starting study based on building characteristics.</li><li>• Vary engagement approach to maximize response rates. Consider focus group interviews, attending staff meetings, and targeting staff during in person survey gathering sessions.</li><li>• Allocate additional time and resources to in person survey gathering.</li></ul>
Post-Occupancy Evaluation Logistics
<ul style="list-style-type: none"><li>• Determine departmental ownership of POE at UBC.</li><li>• Secure funding for POE studies.</li></ul>



## Other

- Explore IPD as building project delivery method for UBC with a pilot project.
- Assess how POE integrates with this project delivery approach.

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Appendix A Building Occupant IEQ Survey



## Robert H Lee Alumni Centre - Post-Occupancy Evaluation - Occupant Survey

### Page 1

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UBC Sustainability & Engineering Energy & Water Services Campus and Community Planning and Infrastructure Development are conducting a post occupancy evaluation on the Robert H Lee Alumni Centre (Alumni Centre) to identify opportunities to improve building management operations and overall performance

We want to understand your experiences both positive and negative with the Alumni Centre Your feedback will help identify potential performance issues and help to improve future building design on campus

This survey should take less than 15 minutes to complete

Your responses are completely anonymous

To thank you for your participation you have the opportunity to win a UBC Bookstore or UBC Food Services gift card The winners will be announced on December 1 2017

Any questions or concerns can be directed to Kerry Shaw or Dr Vladan Prodanovic ([vladan.prodanovic@ubc.ca](mailto:vladan.prodanovic@ubc.ca))

Thank you for your participation

### About You

How old are you?

- Under 12
- 12 - 17
- 18 - 24
- 25 - 34
- 35 - 44
- 45 - 54
- 55 - 65
- 65+

*(role)*

Are you a(n)

- UBC Undergraduate Student
- UBC Graduate Student
- UBC Alumni
- UBC Staff
- UBC Faculty
- Visitor
- Other please specify

Do you work in the Robert H. Lee Alumni Centre?

- Yes (full-time)
- Yes (part-time)
- No

If YES, where do you work in the Robert H. Lee Alumni Centre?

- Alumni UBC
- Loafe Cafe
- e@UBC Offices
- Student Ambassador / Coordinator
- Other (please specify)

### Overall Impressions

What do you typically use this space for?

- Socializing
- Quiet work
- Group work / meetings
- Waiting for class
- Eating
- Other (please specify)

Type here

How frequently do you visit the Robert H. Lee Alumni Centre?

Please answer only for times where you are a regular visitor to UBC's Vancouver campus.

- Daily
- Weekly
- Monthly
- Less than once a month

How long is a typical visit?

- Under 30 minutes
- 30 - 60 minutes
- 1 - 2 hours
- More than 2 hours

What space do you use **most** often within the Alumni Centre?

- Third Floor Alumni Lounge
- Main Floor Office Space
- Jack Poole Hall (second floor event space)
- Classrooms
- Third Floor Office Space
- Main floor meeting rooms
- Loafe Cafe
- Second floor lounge seating
- Main floor lounge seating



e@UBC Accelerator Meeting Space

e@UBC Office Space

Other (please specify)

Overall, how satisfied are you with this building?

Very Unsatisfied

Neutral

Very Satisfied

Overall Impressions (continued)

What factors contribute to your dissatisfaction with the building overall?

Please select all that apply

- Aesthetics
- Location
- Social environment
- Physical environment (ex temperature air quality lighting noise cleanliness)
- Limited Operating Hours
- Other (please specify)

Social Environment

Are you typically here by choice or obligation?

- Choice
- Obligation

If here by obligation, do you typically linger longer than required in the building?

Yes  No

Do you feel a sense of stewardship towards the building?

i.e. do you want to take care of the space

Yes  No

The building offers adequate space to:

	Strongly Disagree	Disagree	Undecided	Agree	Strongly Agree	Not Sure / Not Applicable
Socialize	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Assemble	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Collaborate	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Do you feel safe in the building?

Yes  No

How satisfied are you with the following building elements?

	Very Unsatisfied		Neutral		Very Satisfied
Social Environment (i.e. quality of life & perceived safety)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Community Design (i.e. access to services and amenities)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Social Environment (continued)

What factors contribute to your dissatisfaction with the building's social environment or community design?

Please select all that apply

- Spaces are inflexible
- Barriers (cost/availability) to social cohesion programming
- Building does not celebrate local culture/history
- Insufficient indoor gathering spaces
- Insufficient public art
- Insufficient outdoor gathering spaces
- Spaces are inaccessible
- Limited access to restorative built spaces (ex. promenade, plaza, art gallery, museum)
- Limited access to green spaces (trees, plants)
- No information on design and/or operation of building
- Limited access to blue spaces (water)
- Other (please specify)

Please list any other social environment related issues that are important to you.

Type here

**Bu d ng Layout**

How sat sf ed are you w th the bu d ng ayout?

.e. how bu d ng s arranged s ze and ava ab ty of space

Very Unsatisfied



Neutral



Very Satisfied



**Building Layout (continued)**

What factors contribute to your dissatisfaction with the building layout?

Please select all that apply

Difficult to find facilities (ex washrooms water fountains)

Lack of privacy

Insufficient storage

Insufficient space

Cramped / crowded seating areas

Other (please specify)

Please list any other layout related issues that are important to you.

Therma Comfort

Can you contro the temperature of your space?

ex. v a thermostat, open ng w ndow, fan, portab e heater

- Yes
- No
- Not sure

If YES, do you contro the temperature?

	Very Frequently	Frequently	Occasionally	Rarely	Never	Not Applicable
Thermostat	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Opening window	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Personal fan	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Portable heater	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

How wou d you descr be the temperature of th s space?

	Too Cold	Cool	Just Right	Warm	Too Hot	Not Applicable
Winter	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Summer	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

How often do you not ce rap d or frequent temperature changes?

	Always	Often	Sometimes	Never	Not Applicable
Winter	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Summer	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Overa , how sat sf ed are you w th the bu d ng temperature?

	Very Unsatisfied			Neutral			Very Satisfied	Not Applicable
Winter	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Summer	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Therma Comfort (cont nued)

What factors contribute to your dissatisfaction with the building temperature?

Please select all that apply

- Drafts from windows
- Incoming sun
- Air movement is too low
- Heating/cooling system does not respond
- Drafts from vents
- Air movement is too high
- Thermostat is adjusted by other people
- Temperature is hotter/colder in my area than others
- Temperature is too hot
- Hot/cold surfaces (ex floor windows walls)
- Thermostat is inaccessible
- Heat from cooking equipment
- Humidity too low (dry)
- Air from vents is too hot/cold
- Humidity too high (damp)
- Temperature is too cold
- Heat from office equipment
- Other (please specify)

Please list any other temperature related issues that are important to you.



**Air Quality**

How satisfied are you with the building air quality?

.e. stuffy/stale air, cleanliness, odours

Very Unsatisfied



Neutral



Very Satisfied



Air Quality (continued)

What factors contribute to your dissatisfaction with the building air quality?

Please select all that apply

- Cooking smells
- Air movement is too low
- Air is not clean
- Mouldy / musty smells
- Air movement is too high
- Humidity too high (damp)
- Condensation or fogging on insides of windows
- Staining or mould growth
- Humidity too low (dry)
- Air is stuffy / stale
- Other odours
- Other (please specify)

Please list any other air quality related issues that are important to you.

### Lighting

Do you have access to any of the following lighting controls?

Please select all that apply

- Light switch
- Light dimmer
- Window blinds or shades
- Task lighting (ex. desk light)
- None of the above
- Other (please specify)

How satisfied are you with the following lighting elements in the building?

	Very Unsatisfied			Neutral			Very Satisfied	
Amount of Natural Light	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	
Amount of Artificial Light	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	
Lighting Visual Comfort (i.e. glare, reflections, contrast)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	
Lighting Overall	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	

Lighting (continued)

What factors contribute to your dissatisfaction with the building lighting?

Please select all that apply

- Flickering lights
- Shadows
- Not enough daylight
- Too much daylight
- Reflections on screens
- Not enough artificial light
- Artificial lighting colour
- Too much artificial light
- Lack of task lighting
- Too dark
- Too bright
- Other (please specify)

Please list any other lighting related issues that are important to you.

Acoustics

How satisfied are you with the building acoustics?

.e. Sound transmission within building

Very Unsatisfied



Neutral



Very Satisfied



Acoustics (continued)

What factors contribute to your dissatisfaction with the building acoustics?

Please select all that apply

- Noises from other interior spaces (ex. corridors, stairwell, neighbouring rooms)
- Office equipment noise
- Cooking noise
- Plumbing system noise
- People overhearing my private conversations
- Mechanical system noise (heating, ventilation, cooling)
- Vibrations (ex. from traffic, doors slamming)
- Exterior noise
- White Noise
- Excessive echoing
- People talking in neighbouring areas
- Other (please specify)

Please list any other acoustics related issues that are important to you.

Clean ness & Maintenance

How sat sf ed are you w th the fo ow ng bu d ng e ements?

	Very Unsatisfied			Neutral			Very Satisfied
Cleanliness	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Maintenance	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Clean ness & Ma ntenance (cont nued)

What factors contr bute to your d ssat sfact on w th the bu d ng c ean ness and ma ntenance?

Please se ect a that app y

- Dirty surfaces (ex floors windows)
- nsufficient waste bins
- Slow repairs
- Frequent mechanical failures (heating ventilation cooling)
- Waste bins do not accommodate proper sorting
- Waste bins not emptied regularly
- Other (please specify)

Please st any other c ean ness and ma ntenance re ated ssues that are mportant to you.



Furnishings

How satisfied are you with the building furnishings?

Very Unsatisfied

Neutral

Very Satisfied



**Furnishings (continued)**

What factors contribute to your dissatisfaction with the building furnishings?

Please select all that apply

- Poor aesthetics
- Poor quality
- Damaged or stained furnishings
- Insufficient furniture
- Furnishings unsuited to task
- Furnishings are uncomfortable
- Other (please specify)

Please list any other furnishings related issues that are important to you.

Technology

How satisfied are you with the building technology?

.e. W F , aud o v sua

Very Unsatisfied



Neutral



Very Satisfied



Technology (continued)

What factors contribute to your dissatisfaction with the building technology?

Please select all that apply

- Slow WiFi
- Audio visual equipment is difficult to use
- Inconsistent WiFi
- Insufficient audio visual equipment
- Broken audio visual equipment
- Other (please specify)

Please list any other technology related issues that are important to you.

Thank You!

Are there any other comments you would like to share about your experience with the Robert H Lee Alumni Centre?

Type here



Robert H Lee Alumni Centre - Post-Occupancy Evaluation - Prize Entry

**Page 1**

To thank you for your participation, you have the opportunity to win one of the following:

- \$50 UBC Bookstore gift card (1 available)
- \$25 UBC Food Services gift card (4 available)

To enter the draw, please enter your email.

Your information will not be shared.

## Appendix B Alumni Centre POE Pilot Tasks Overview

	Step Name	Description	Estimated Time (h)
Planning	Contact Facilities Manager (FM)	Phone/email building facilities manager to introduce project and set up meeting.	Active Time: 2 hours Inactive Time: Varies depending on FM responsiveness. Minimum 1 week.
Planning	Obtain building drawings	FM submits request to Infrastructure Development – Records. Confidentiality Agreement must be signed. The request will be processed.	Active Time: 2 hours Inactive Time: Varies. Initial request from FM and response can take as much as 2 weeks if not closely managing. From confidentiality agreement submission to access granted is ~3 days.
Planning	Review building drawings	Determine major building mechanical systems and overall layout.	Active Time: 4 hours minimum. More time required if building is not well known to evaluator or poor information is available from FM.
Planning	Obtain building's LEED submission documentation	Submit request to external contractors (ex. architecture firm) who handled LEED submission.	Active Time: 2 hours Inactive Time: Varies. For Alumni Centre, architecture firm was very responsive ~1 day.
Planning	Preliminary Building Walkthrough	Visit building, note major locations and space types within building.	Active Time: 1-2 hours depending on building size

	Step Name	Description	Estimated Time (h)
Planning	Update Occupant Survey for building	<p>Review existing occupant survey template and update information to reflect new building of study (ex. update building locations, staff classifications)</p> <p>For the pilot, two separate surveys were prepared. The main Occupant IEQ Survey and a Contest Entry Survey. A completed Occupant IEQ Survey auto directed to the second survey. This was done to keep the respondent emails separate and maintain anonymity for the Occupant IEQ Survey results.</p>	Active Time: 4 hours
Planning	Preliminary Meeting with Building Operations Manager (or equivalent)	<p>Explain purpose and scope of project. Confirm scope and terminology in Occupant IEQ Survey. Confirm if posters/digital screens can be used within building to advertise project. Secure support for Occupant IEQ Survey distribution to building staff.</p>	<p>Active Time: 1 – 2 hours</p> <p>Inactive Time: 1 – 2 weeks from initial contact until meeting set. Potentially 1+ weeks for other building staff to approve study/survey.</p>
Planning	Design Occupant IEQ Survey Poster	<p>Prepare a poster to advertise the Occupant IEQ Survey. Poster should conform to required standards for building and for UBC overall.</p>	<p>Active Time: 4 – 8 hours. This will vary if a standard template is available and on the evaluator’s graphic design skill set.</p>
Planning	Acquire Gift Cards or other incentives for Occupant IEQ Survey	<p>Incentives for survey respondents are recommended, for example gift cards.</p>	Active Time: 1 hour



	Step Name	Description	Estimated Time (h)
Conducting	FM Interview	<p>Tour building with FM and visit major HVAC equipment and other key features. Obtain information on:</p> <ul style="list-style-type: none"> <li>• Major building systems</li> <li>• Any renovations/ changes made since building opened</li> <li>• FM satisfaction with building</li> <li>• Problem items for building</li> </ul> <p>Also, request building service request records.</p>	<p>Active Time: 4 hours minimum – including preparation time</p> <p>Sending questions in advance allows FM to pre gather information and makes actual interview/tour more productive.</p> <p>Inactive Time: 2 days 1 week to wait for service request records.</p>
Conducting	FM Interview dissemination and analysis	<p>Review interview details. Determine what to include in the report.</p> <p>Analyze service request records' data.</p>	Active Time: 4 hours
Conducting	Review LEED design information	<p>Review LEED submission documents. Extract information on:</p> <ul style="list-style-type: none"> <li>• Design and construction team</li> <li>• Predicted energy and water consumption/ costs</li> <li>• Occupancy</li> <li>• Overall design features</li> </ul> <p>Populate Building Performance Index tables with information.</p>	Active Time: 8 hours.

	Step Name	Description	Estimated Time (h)
Conducting	Conduct building occupant IEQ survey	<p>Deploy building occupant survey.</p> <p>Draft email for Operations Manager to send to building staff.</p> <p>Conduct minimum one in person survey collection session. Target engagement with transient building population.</p> <p>Have Operations Manager send reminder emails to staff once per week (minimum) and the day before survey closes.</p> <p>Monitor amount of responses and adjust tactics accordingly.</p>	<p>Active Time: 12 hours minimum</p> <p>Inactive Time: Survey should be open for 3 – 4 weeks.</p>
Conducting	Energy/Water Consumption Analysis	<p>Download actual historical energy and water consumption from SkySpark.</p> <p>Use monthly averages. Define baseline operating period. Look for data anomalies and try to explain with known building features/ issues.</p> <p>Calculate Energy Utilization Index (EUI), Water Utilization Index (WUI) as well as cost indices.</p>	Active Time: 6 – 8 hours
Conducting	Occupant survey results analysis	<p>Close survey. Download results, filter for completed responses only. Analyze results to determine building occupant satisfaction levels.</p>	Active Time: 16 hours minimum for basic analysis only. Time will correspondingly increase with increased data analysis.

	Step Name	Description	Estimated Time (h)
Applying	Report preparation	Compile all POE information and results into report template to summarize work.	Active Time: 3 days Inactive Time: Up to 1 week if request comments on draft report.  This will vary significantly if recommendation switch to an online database for reporting is pursued.
Applying	Dissemination meetings and/or presentations	Meet with POE team to disseminate information and/or present findings. Report back to building personnel (FM, Operations Manager).	Active Time: 4 hours minimum. Varies depending on number of stakeholders, and amount of information to disseminate.
Applying	Award Occupant IEQ Survey Prizes	Once Occupant IEQ Survey is closed, use randomizer to select appropriate number of winners. Email winners the details of how to collect their prize.	Active Time: 2 hours
Applying	Reviewing Outcomes	Follow up on actions taken per POE results.	Undetermined. Beyond current project scope. Likely dependant on complexity of recommendations.

Appendix C      Alumni Centre Post-Occupancy Evaluation

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## 1 General Building Information

<b>Building Name</b>	Robert H. Lee Alumni Centre
<b>Address</b>	6163 University Boulevard, Vancouver, BC V6T 1Z1
<b>Description</b>	Offices and gathering space
<b>Total Floor Area</b>	3885 m <sup>2</sup>
<b>Number of Floors</b>	3 (plus Basement)
<b>Hours of Operation</b>	Monday to Friday: 8am to 6pm Saturday: 10am to 4pm Sunday: Closed Building available outside these hours for private events
<b>HVAC Equipment Schedule</b>	Monday to Saturday: 6am to 1pm Sunday: Off
<b>Project Completion</b>	July 15, 2015
<b>Third-party Certification</b>	LEED Gold
<b>Year Certified</b>	2016

Key contacts from the building design and construction team are listed in the table below.

Role	Name	Organization	Contact
Client/Owner/Developer	[Redacted]	alumni UBC	[Redacted]
Client/Owner/Developer	[Redacted]	UBC Properties Trust	[Redacted]
Architect	[Redacted]	HCMA Architecture + Design	[Redacted]
LEED Consultant	[Redacted]	HCMA Architecture + Design	[Redacted]
Engineer – Mechanical	[Redacted]	MMM Group	[Redacted]
Engineer – Electrical	[Redacted]	Stantec Consulting	[Redacted]
Engineer – Civil	[Redacted]	Kamps Engineering	[Redacted]

Information has been redacted from this report to protect personal privacy. If you require further information, you can make an FOI request to the Office of University Council.

Role	Name	Organization	Contact
Landscape Architect		Phillips Farevaag Smalenberg	
Contractor		Syncra Construction	
Commissioning Authority		Airmec Systems Ltd	
Building Science Professional		Spratt Emanuel	
Measurement & Verification Consultant		Stantec Consulting	
Energy Modeller		MMM Group	

A post-occupancy evaluation (POE) was conducted for the Robert H. Lee Alumni Centre (Alumni Centre) during November 2017. Key POE contacts are listed below.

POE Role	Name	Contact
Alumni Centre Facility Manager		
Alumni Centre Operations Manager		
POE Lead		

## 2 Building Systems & Services Summary

### 2.1 Heating, Ventilation and Air Conditioning (HVAC)

The primary HVAC equipment for the Alumni Centre is listed below:

- 2 x Air Handler Units (AHU-1, AHU-2)
- 2 x Heat Recovery Ventilators (HRV-1, HRV-2)
- 33 x Fan Coils (FC-1 through FC-33)
- 1 x Chiller (temporary rental)
- 2 x Condensing Boilers (B-1, B-2)

The air handler units provide heating and cooling for the Celebration Space rooms on Level 2. AHU-1 services Room 223 and AHU-2 services Room 221.

Information has been redacted from this report to protect personal privacy. If you require further information, you can make an FOI request to the Office of University Council.

The heat recovery ventilators provide heating and cooling for the rest of the building. HRV-1 services the basement, Level 1 and Level 2 (except Rooms 221 and 223). HRV-2 services Level 3.

The fan coils are located in ceiling spaces throughout the building and are fed from HRV-1 and HRV-2. FC-31 and FC-32 provide cooling to the electrical room.

Hot water for heating and for domestic hot water is supplied from a connection to UBC's Academic District Energy System (ADES). Cold water for cooling is supplied by a temporary, rental chiller. A new permanent chiller will be installed and commissioned soon.

The condensing boilers are natural gas fired and provide back-up heat to both the heat exchange system supplying the domestic hot water system and the building heating system.

The building thermostats can be adjusted by the occupants between 19°C and 23°C. The average temperature set point is 21.8°C.

## 2.2 Electrical

An emergency generator supplies power to smoke exhaust fans and make-up air door operators. Emergency lighting is serviced by the campus Uninterruptable Power Supply.

## 2.3 Lighting

Sound and motion sensitivity sensors control the lights. The atrium is equipped with LED Lighting, which minimizes light changes in this difficult to access area.

## 2.4 Building Management System

The building systems are all operated and controlled through the Building Management System.

## 2.5 Architectural

The windows are equipped with vertical stripes to reduce bird collisions.

## 2.6 Renovation / Retrofit Summary

An air to water heat pump (ASHP-1) originally supplied hot water for heating and cold water for cooling. ASHP-1 functioned adequately for heating loads, but failed at providing chilled water for cooling. As a result, ASHP-1 was decommissioned. The building was connected to the ADES on June 26, 2017 to hot water for heating loads. A temporary, rental chiller was installed to provide for the cooling loads.

# 3 Findings

## 3.1 Energy

Energy consumption was obtained for the entire building lifetime through October 2017. The Alumni Centre started reporting the ADES hot water consumption in September 2017. Therefore, there is not sufficient data yet to include the ADES in the energy analysis. The building performance analysis only considers the two-year period between September 1, 2015 and August 31, 2017. The energy usage over this period is summarized below.



Period	Annual Electricity (kWh/y)	Annual Natural Gas (kWh/y)	EUI - Electricity (kWh/m <sup>2</sup> .year)	EUI – Natural Gas (kWh/m <sup>2</sup> .year)	Heating Degree Days (oC.day)	Cooling Degree Days (oC.day)
Sept 1 2015 – Aug 31 2016	803,465	802	206.8	0.21	2294	78
Sept 1 2016 – Aug 31 2017	764,142	1,293	196.7	0.33	2848	158

The electricity usage is 50% larger than the predicted value design energy model, which has an Electricity EUI of 131.5. This indicates consumption in at least one area is significantly larger than predicted. Further analysis is shown in the Building Performance Indicators table in Appendix A

### 3.2 Water

Water consumption was obtained for the entire building lifetime through October 2017. The building performance analysis however only considers the two-year period between September 1, 2015 and August 31, 2017 to align with the energy analysis shown in Section 3.1. The water usage over this period is summarized below.

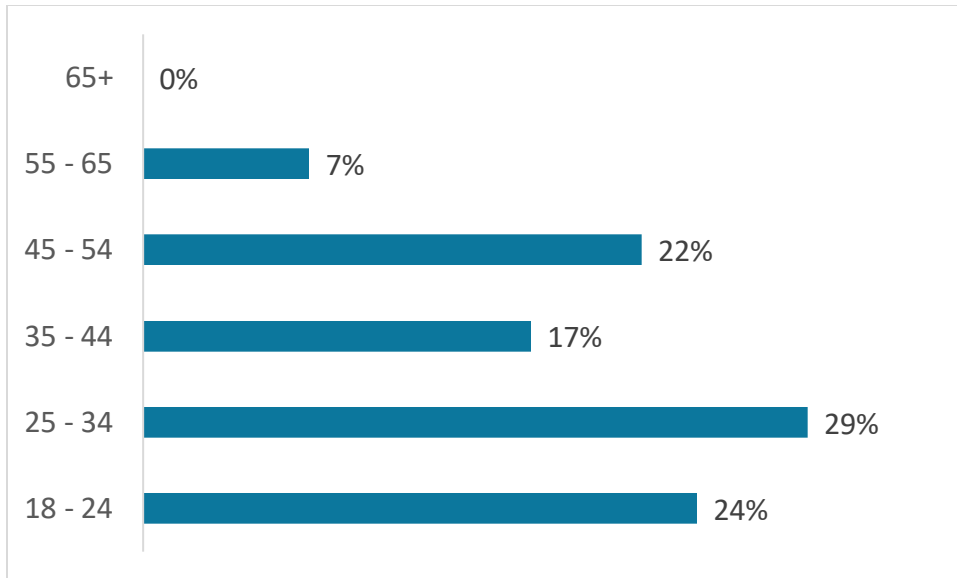
Period	Annual Water Consumption (m <sup>3</sup> /y)	WUI (m <sup>3</sup> /m <sup>2</sup> .year)
Sept 1 2015 – Aug 31 2016	17.9	0.0046
Sept 1 2016 – Aug 31 2017	24.4	0.0063

The water usage index (WUI) is significantly lower than the predicted WUI of 0.088. A reduction this significant suggests that perhaps the reported consumption does not capture all water usage in the building or the design model was based on incorrect assumptions. Further details and analysis are given in the Building Performance Indicators table in Appendix A

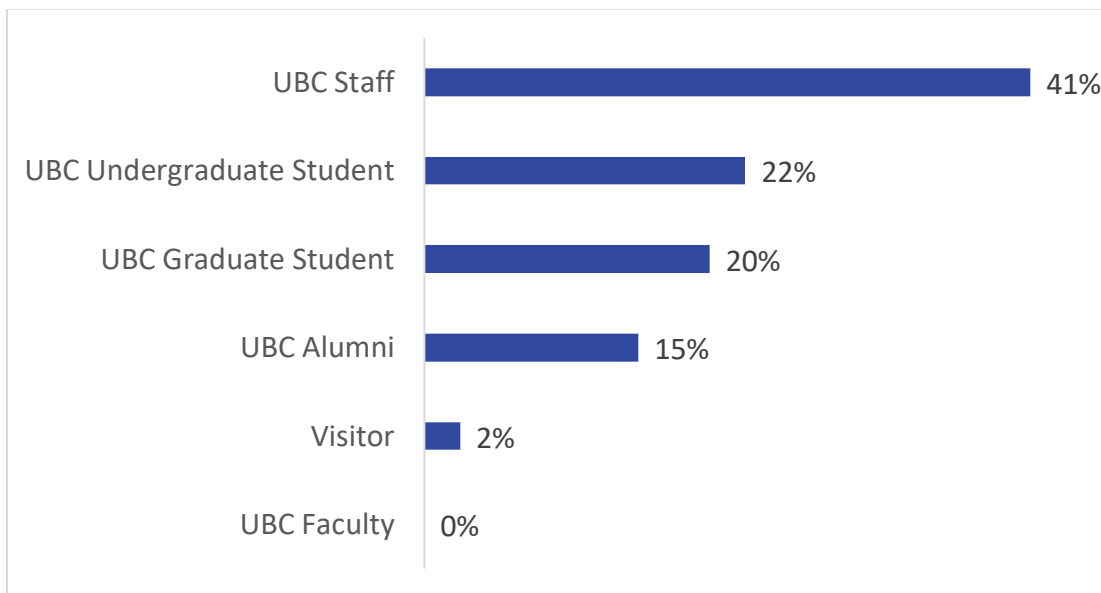
### 3.3 Indoor Environmental Quality

A building occupant survey was completed to assess Indoor Environmental Quality. The survey was open between November 14, 2017 and December 2, 2017. A total of 41 completed responses were received. Where applicable, 'Other' responses that were provided are compiled in Appendix B

Demographics for the respondents are given below.

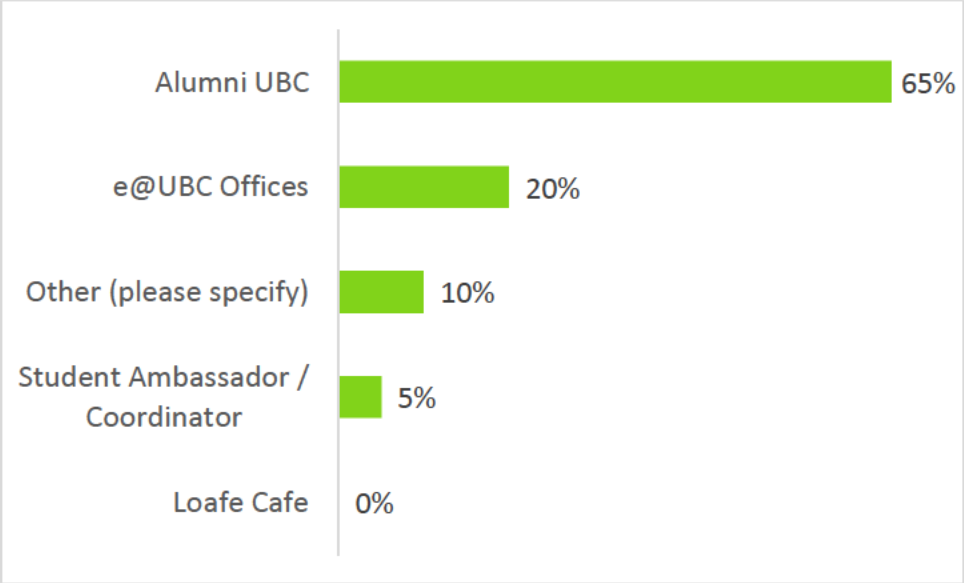


**Figure 3-1: Building Occupant Survey Respondent Ages (N=41)**



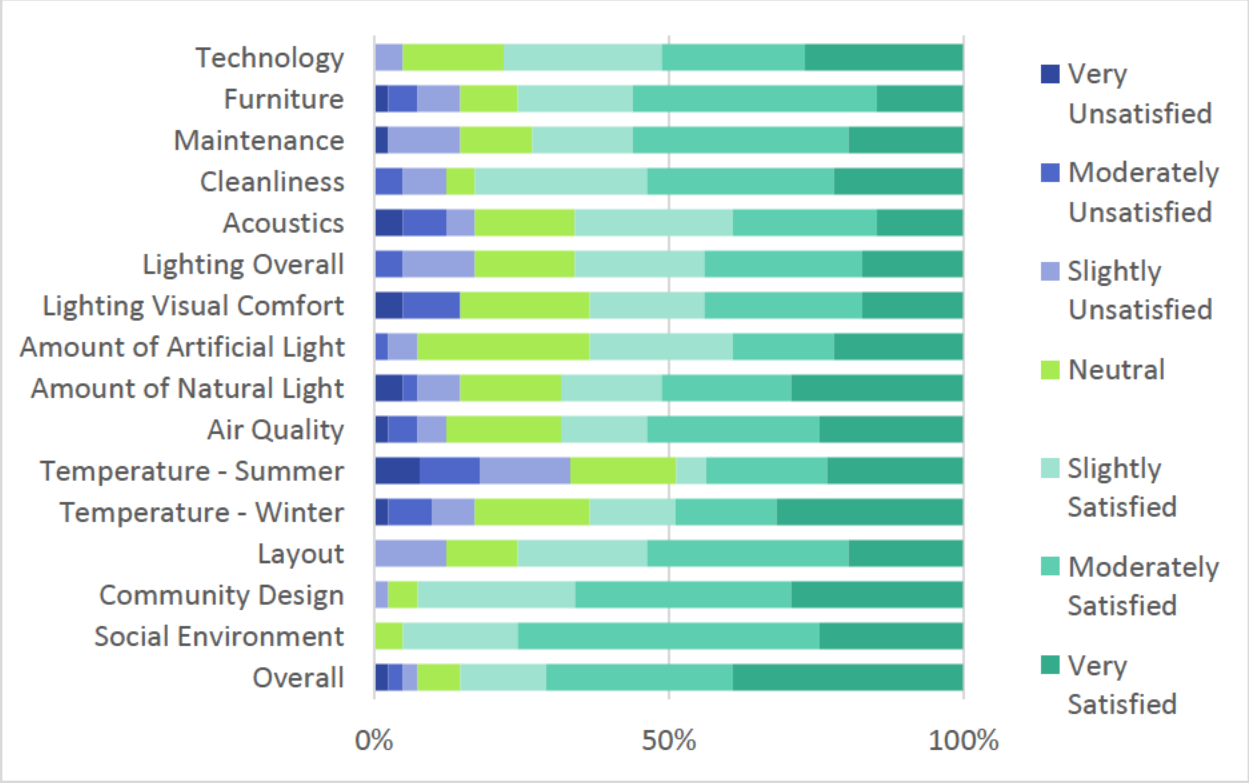
**Figure 3-2: Building Occupant Survey Respondent Role (N=41)**

44% of the survey respondents work in the Alumni Centre, 37% full-time staff and 7% part-time staff. Figure 3-3 below further breaks down where these Alumni Centre employees work. Thirteen Alumni UBC staff responded, which is a 37% response rate for this group.



**Figure 3-3: Alumni Centre Employee Response Distribution (N=20)**

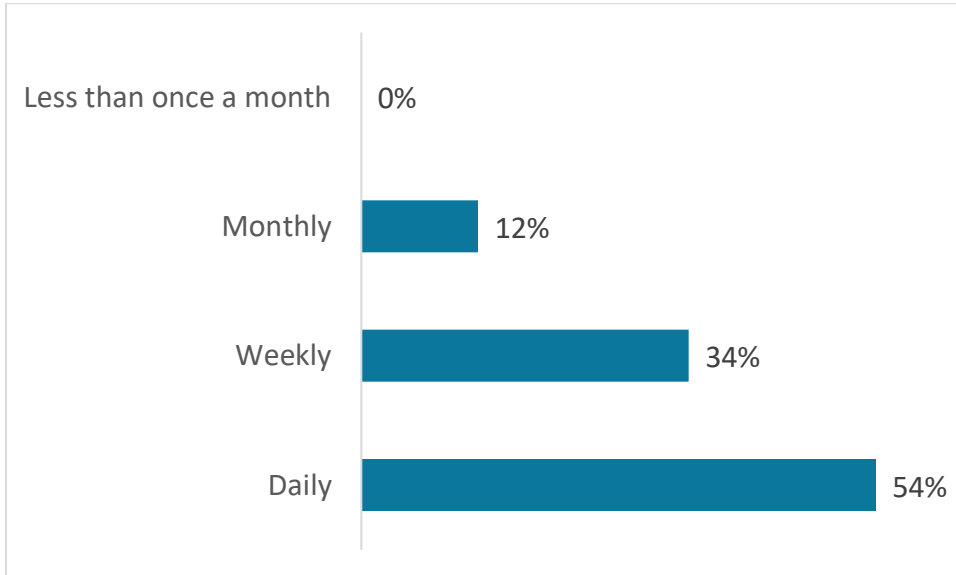
Figure 3-4 below gives a high-level overview of occupant satisfaction over a range of indoor environment factors. This chart shows occupants are predominately satisfied with the building across the broad range of metrics surveyed.



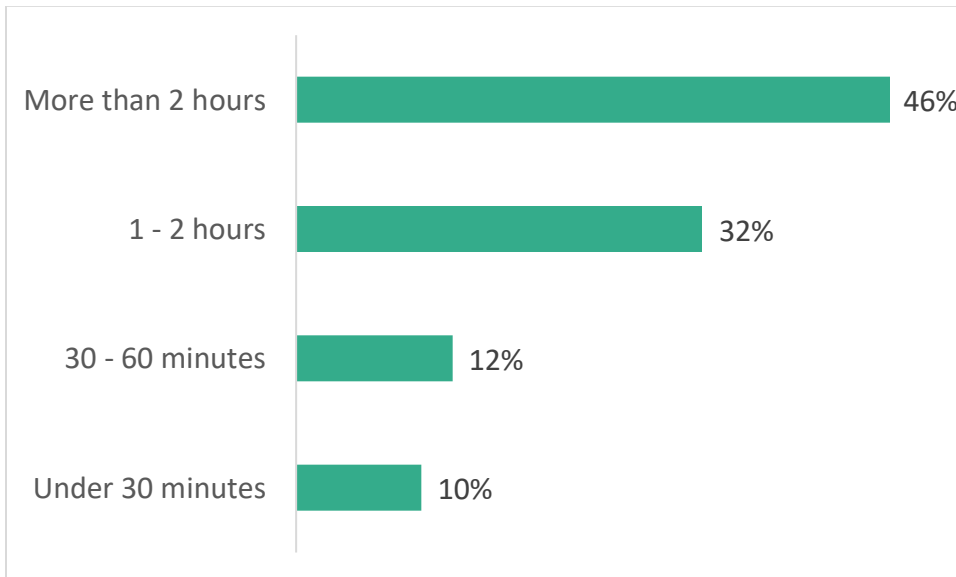
**Figure 3-4: Building Occupant Survey Satisfaction Summary (N=41)**

### 3.3.1 Overall Impressions

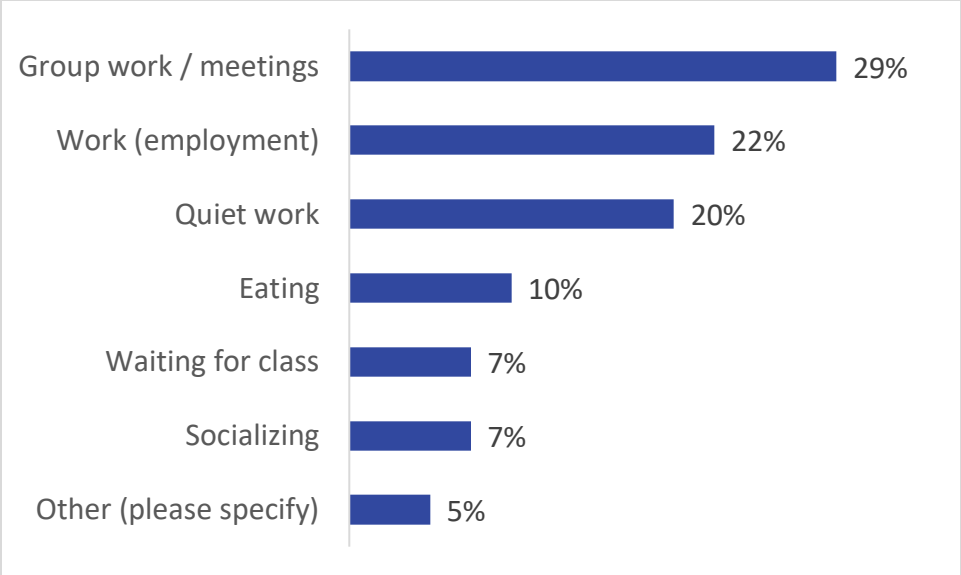
The figures below highlight how the building occupant survey respondents use the space.



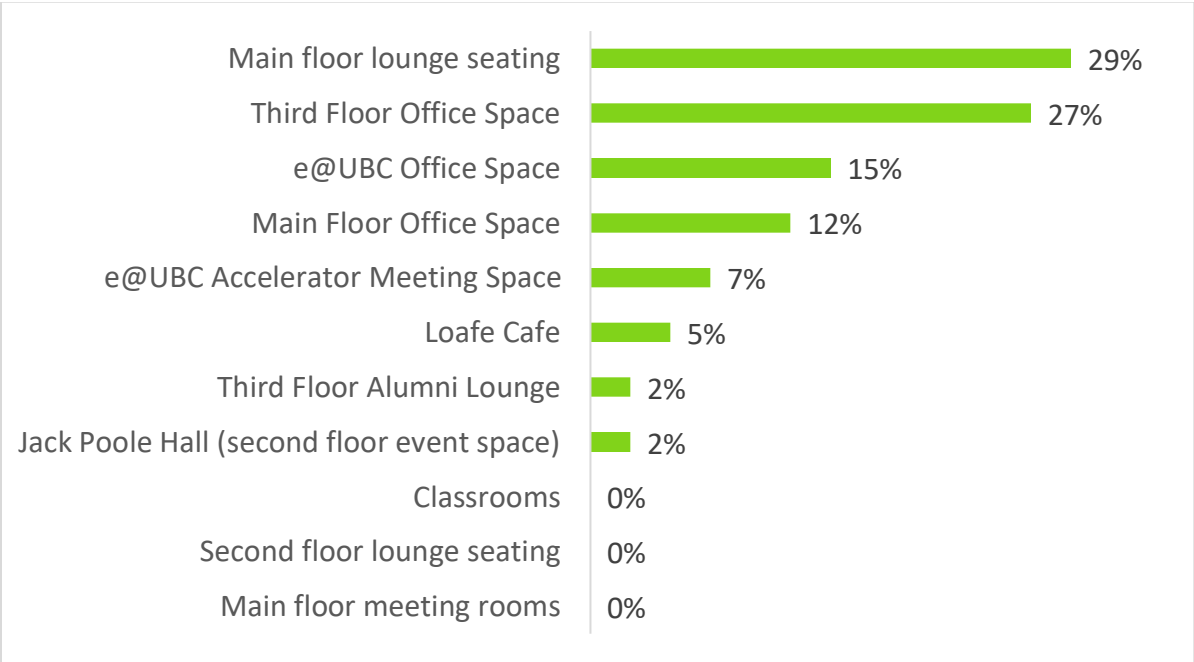
**Figure 3-5: Frequency of Visitation (N=41)**



**Figure 3-6: Typical Visit Length (N=41)**

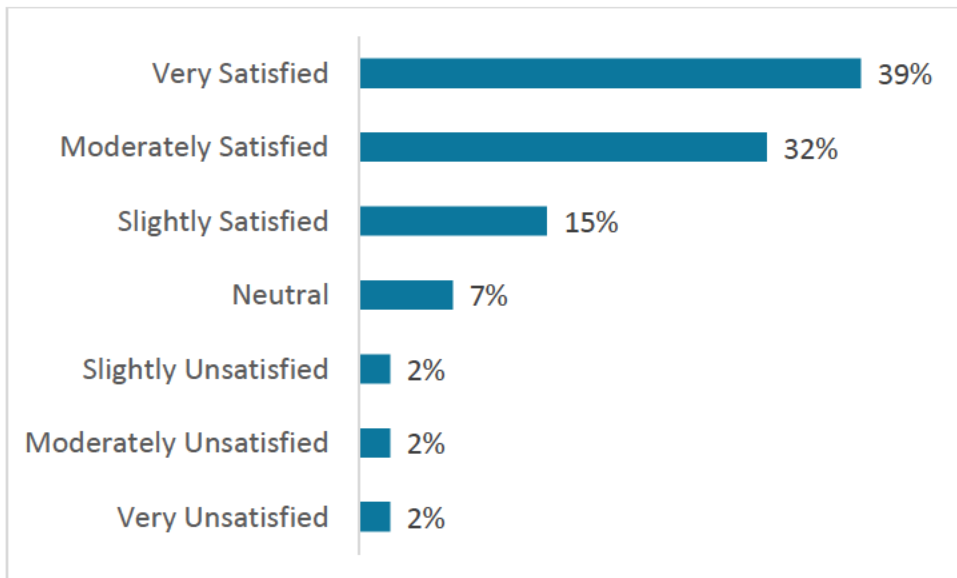


**Figure 3-7: Typical Activity within Space (N=41)**



**Figure 3-8: Most Frequently Used Space (N=41)**

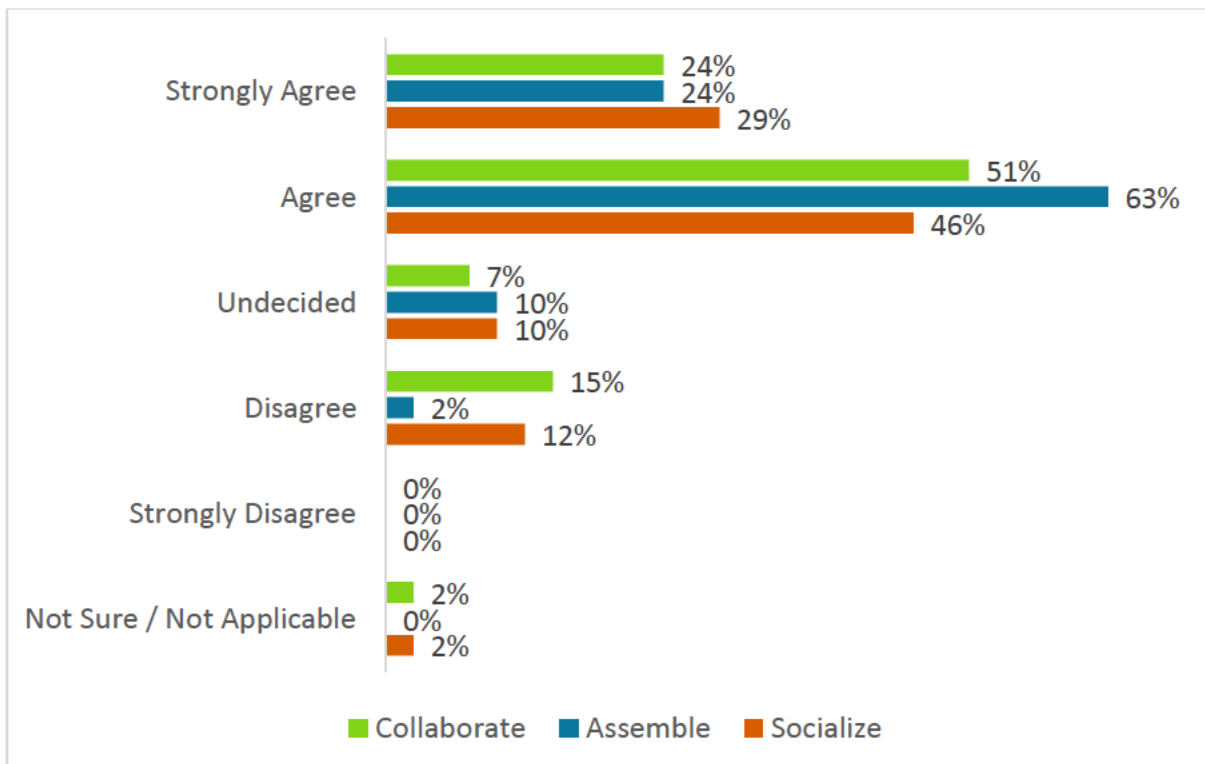
The overall building satisfaction levels are given in Figure 3-9 below. The respondents who reported some level of dissatisfaction attributed this to the physical environment (ex. temperature, air quality, lighting, noise, cleanliness).



**Figure 3-9: Overall Building Satisfaction (N=41)**

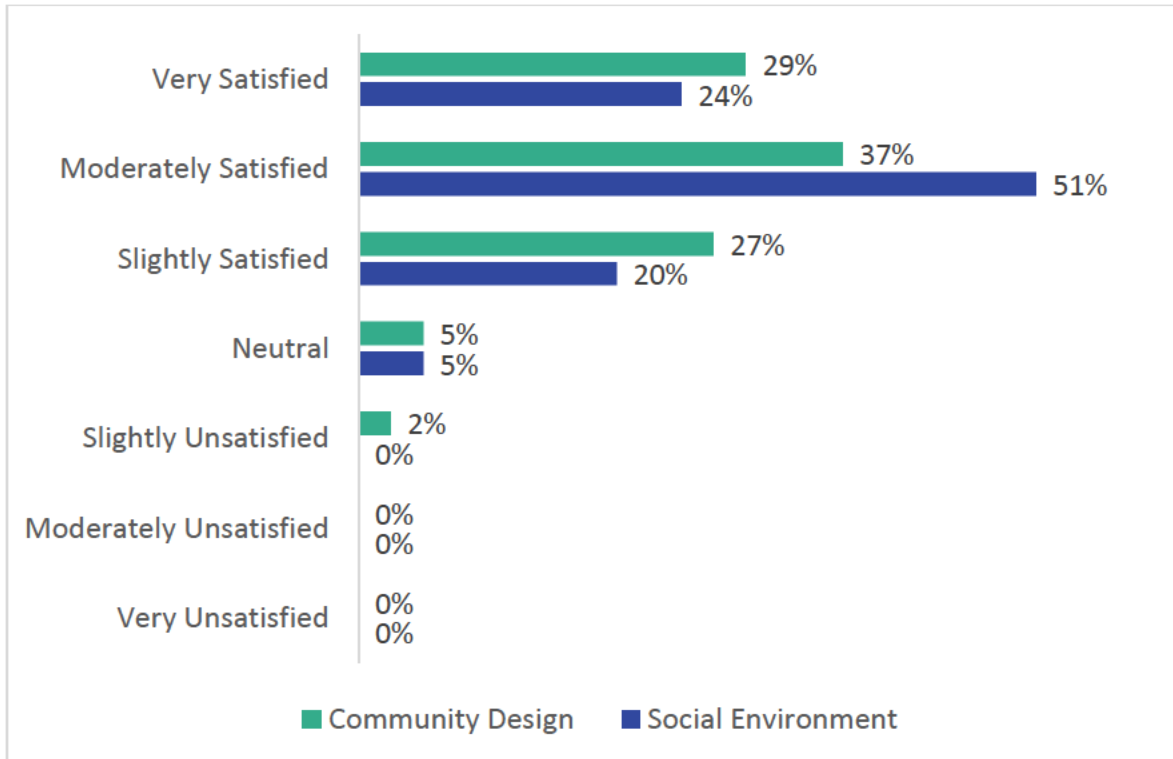
### 3.3.2 Social Environment & Community Design

Survey respondents feel a strong sense of stewardship towards the building (90%) and reported feeling safe in the building (95%). Figure 3-10 below indicates if respondents agree that the building offers adequate space to socialize, assemble, or collaborate.



**Figure 3-10: Functions Building Offers Adequate Space For (N=41)**

The building social and community satisfaction levels are given in Figure 3-11 below.



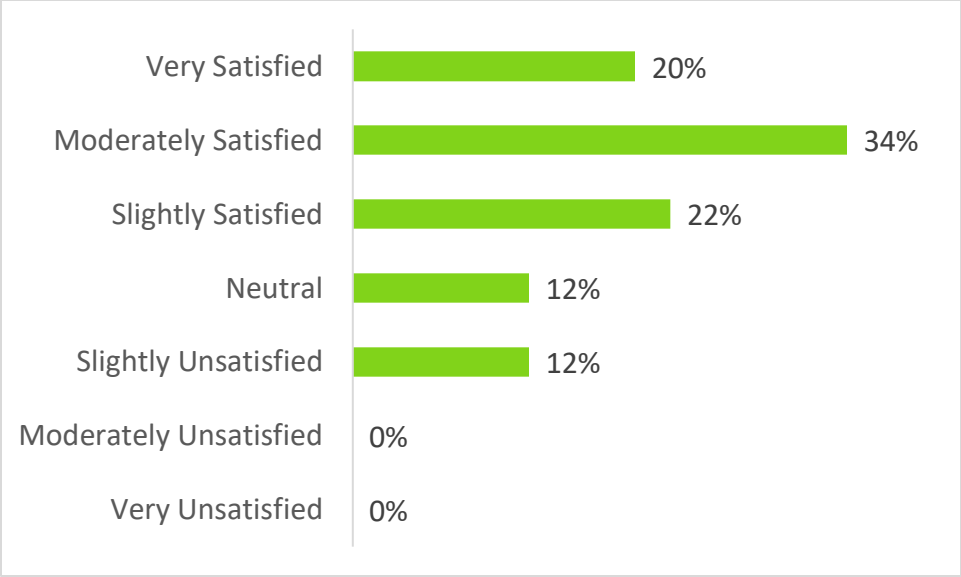
**Figure 3-11: Building Social & Community Satisfaction (N=41)**

Only one respondent indicated they were slightly unsatisfied with the community design. The following reasons were given to explain this response:

- Insufficient public art
- Insufficient indoor gathering spaces
- Barriers to social cohesion programming (cost/availability)

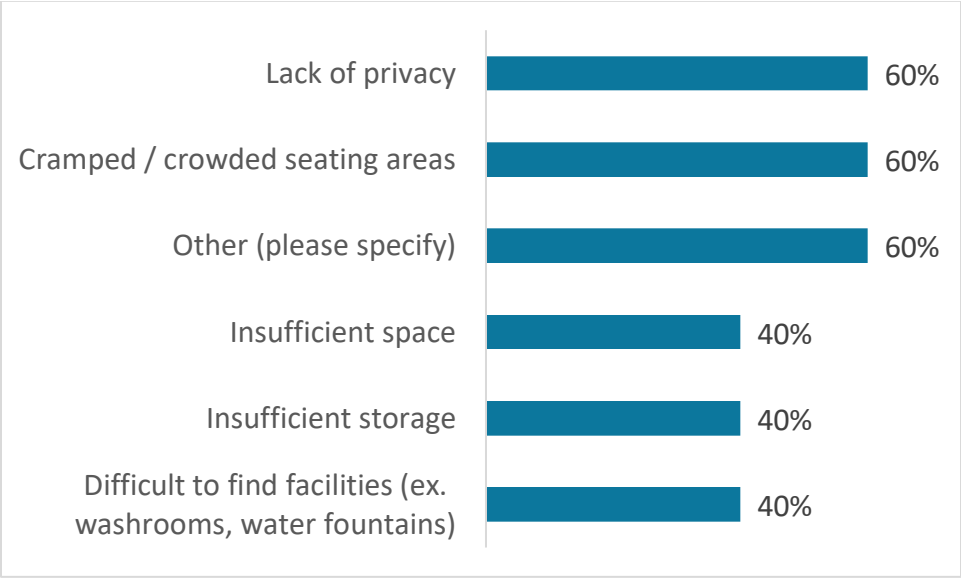
### 3.3.3 Layout

The building layout satisfaction levels are given in Figure 3-12 below.



**Figure 3-12: Building Layout Satisfaction (N=41)**

The factors contributing to dissatisfactory responses are summarized in Figure 3-13 below. NOTE: Respondents could choose as many responses as applied.

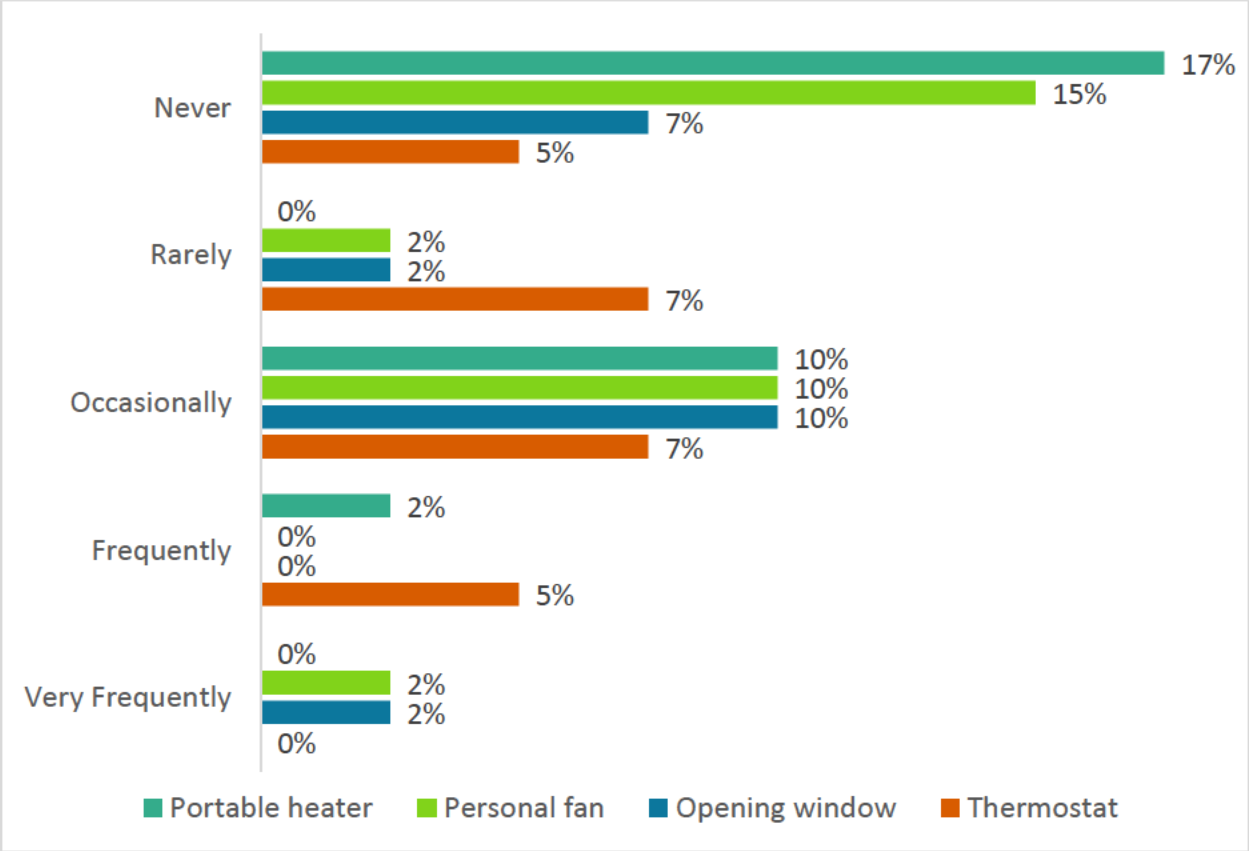


**Figure 3-13: Factors Contributing to Layout Dissatisfaction (N=5)**

3.3.4 Thermal Comfort

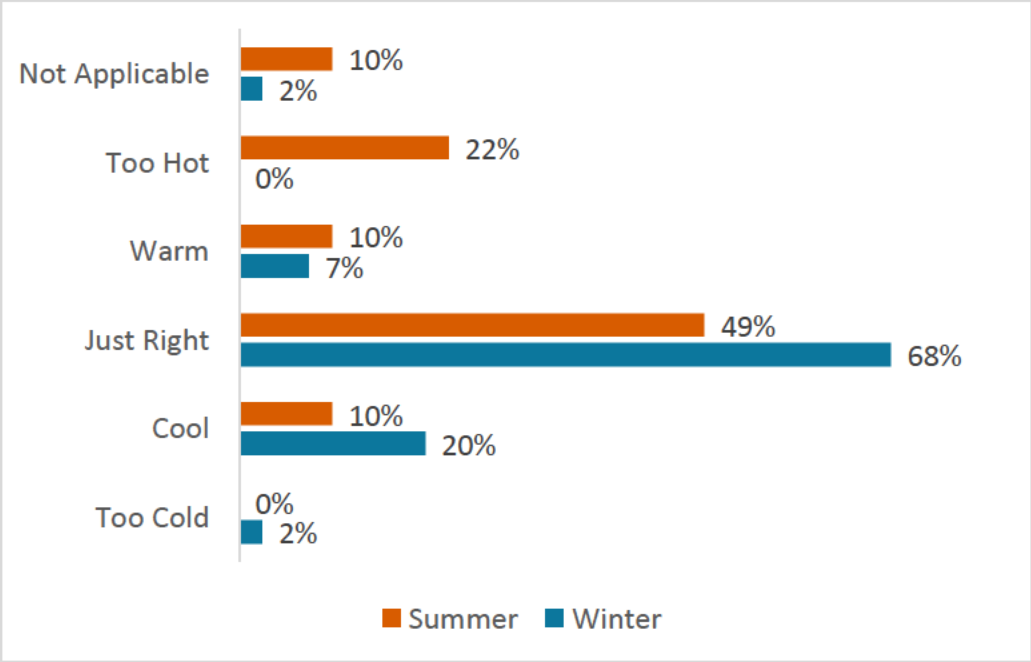
Most respondents (78%) could not or did not know if they could control the temperature of the space. For the 22% indicating they have control, Figure 3-14 below shows how frequently they do control the temperature with a variety of instruments (The remaining responses were ‘Not Applicable’, which are not shown in the figure below).



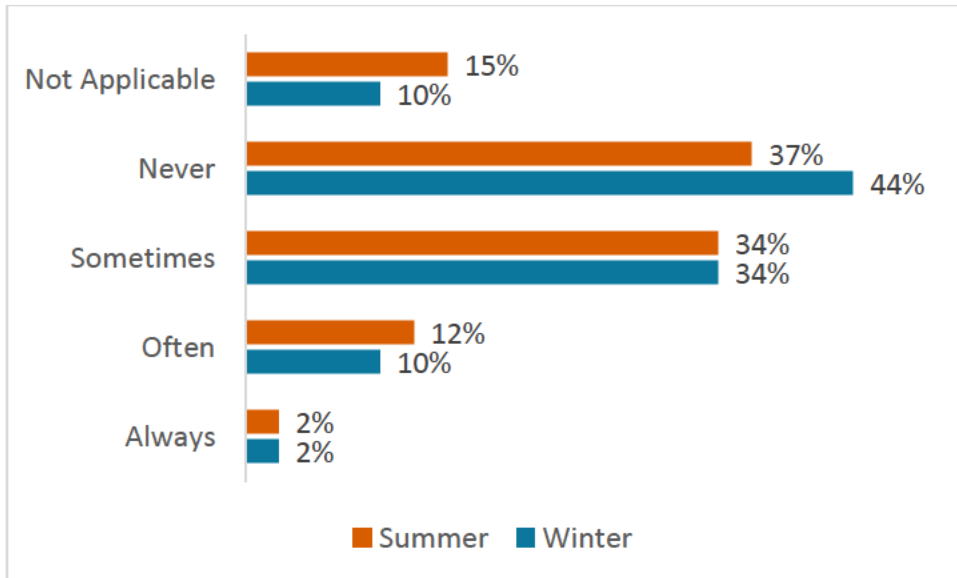


**Figure 3-14: Frequency of Temperature Control (N=41)**

Figure 3-15 and Figure 3-16 below highlight some key thermal observations.

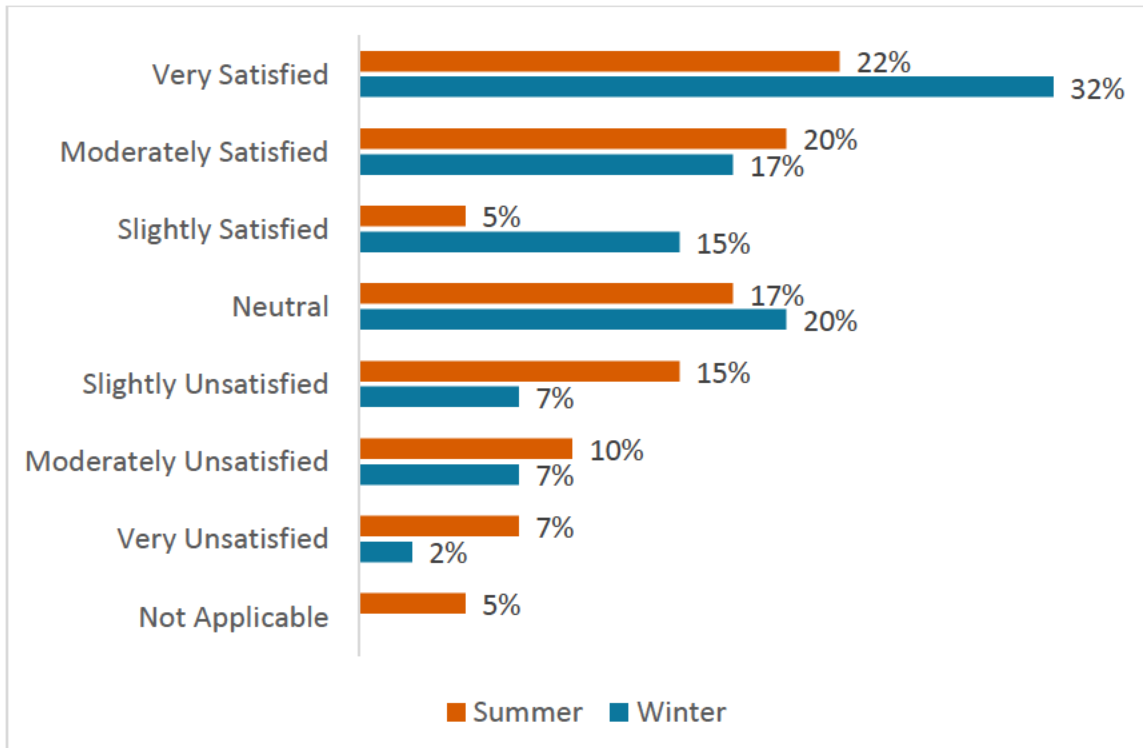


**Figure 3-15: Occupant Seasonal Temperature Description (N=41)**



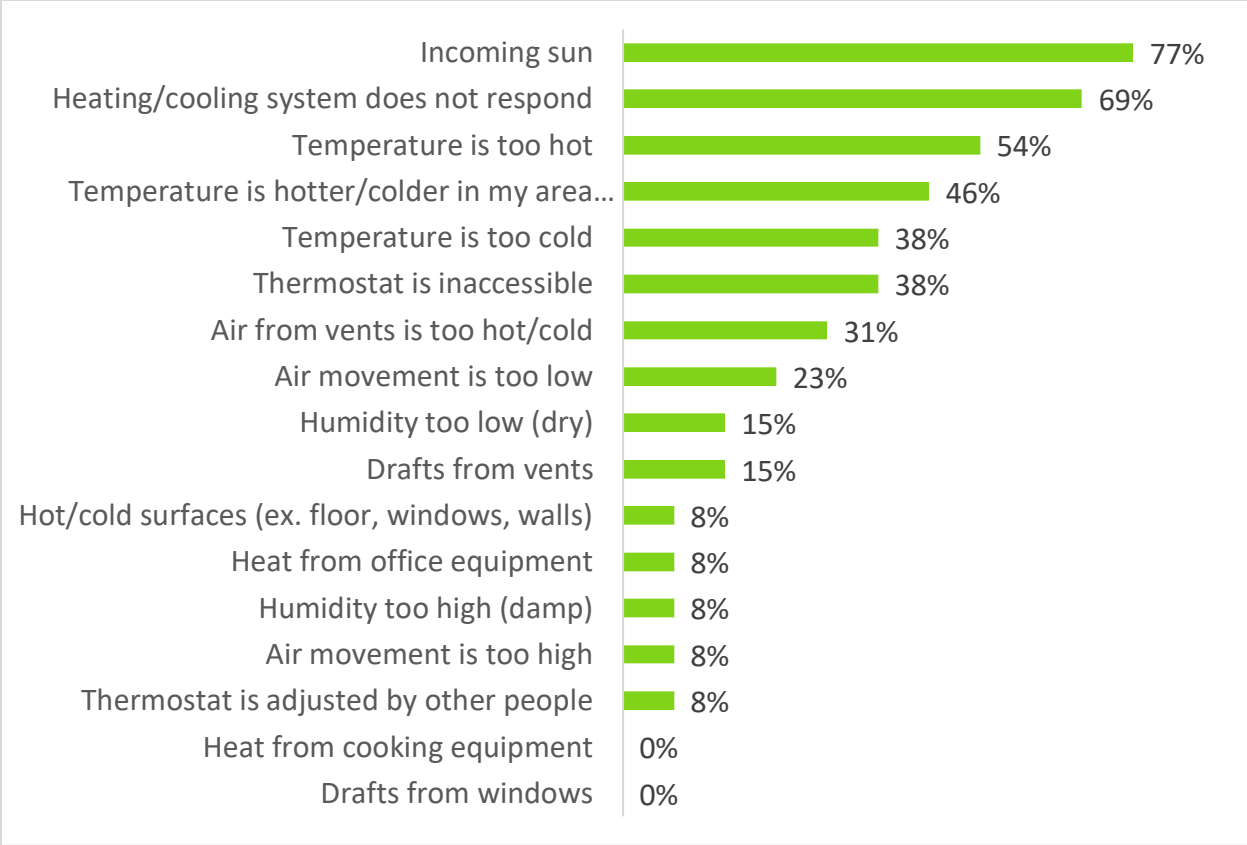
**Figure 3-16: Rapid or Frequent Temperature Change Occurrences (N=41)**

The building thermal comfort satisfaction levels are given in Figure 3-17 below. The spike in summer dissatisfaction ratings reflects the ASHP failure that the building experienced (see Section 2.6).



**Figure 3-17: Building Thermal Comfort Satisfaction (N=41)**

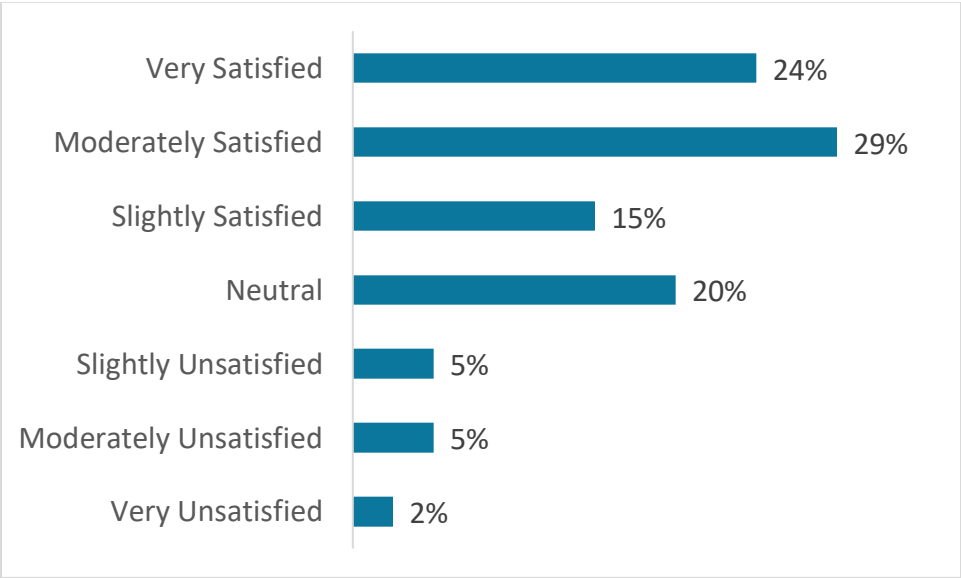
The factors contributing to dissatisfactory responses are summarized in Figure 3-18 below. NOTE: Respondents could choose as many responses as applied.



**Figure 3-18: Factors Contributing to Temperature Dissatisfaction (N=13)**

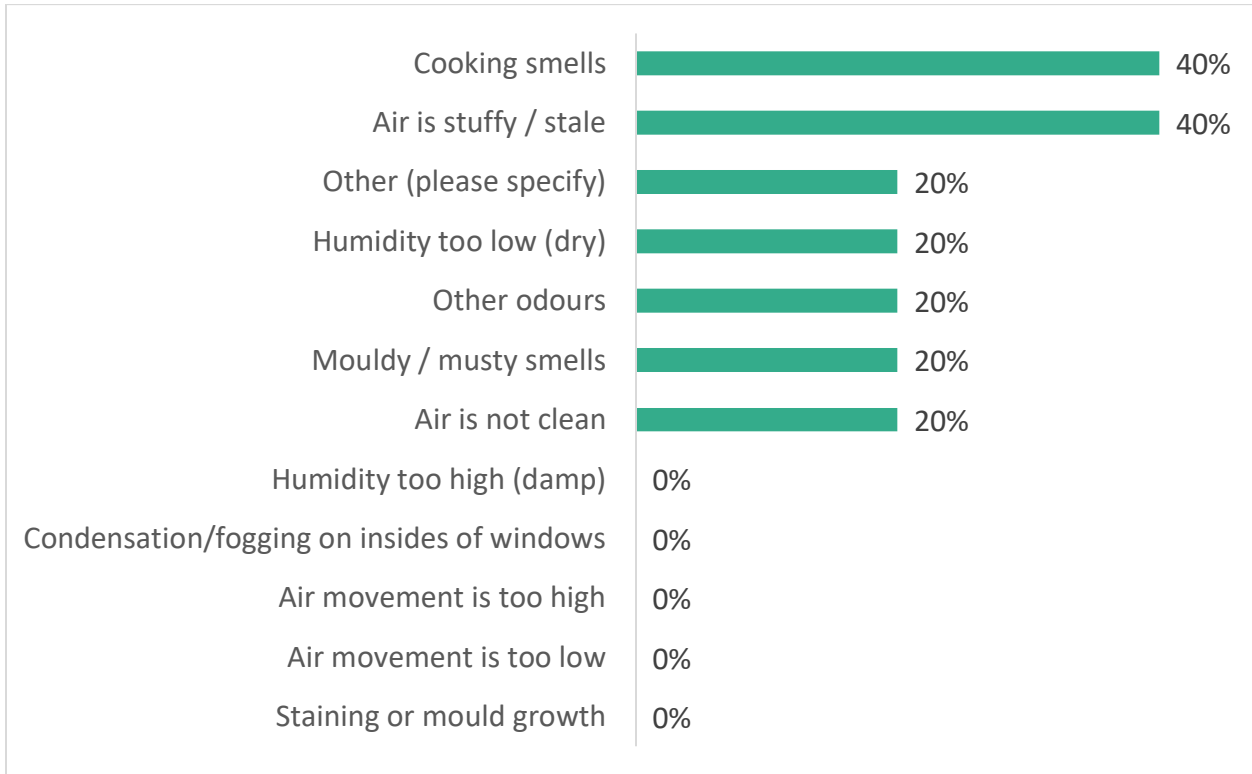
3.3.5 Air Quality

The building air quality satisfaction levels are given in Figure 3-19 below.



**Figure 3-19: Building Air Quality Satisfaction (N=41)**

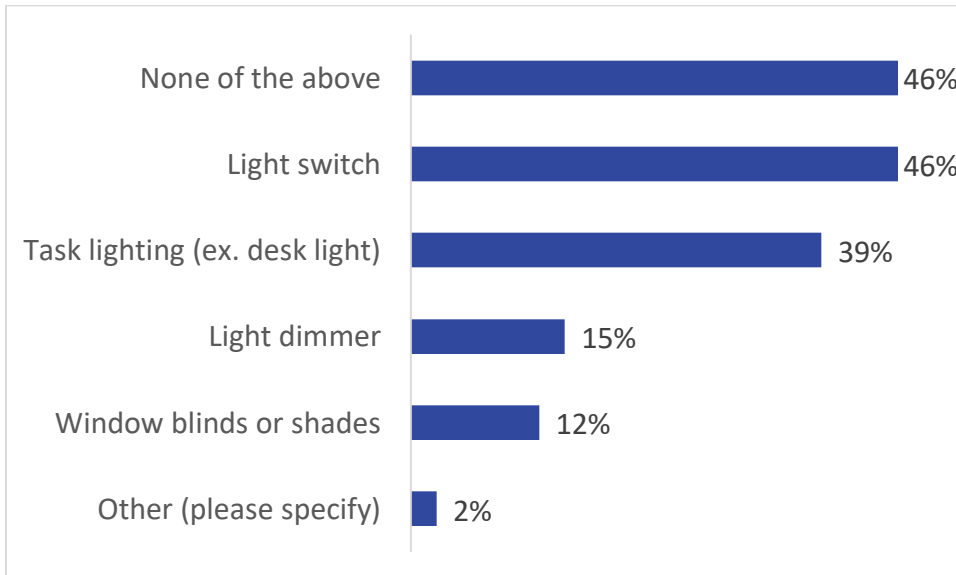
The factors contributing to dissatisfactory responses are summarized in Figure 3-20 below.  
 NOTE: Respondents could choose as many responses as applied.



**Figure 3-20: Factors Contributing to Air Quality Dissatisfaction (N=5)**

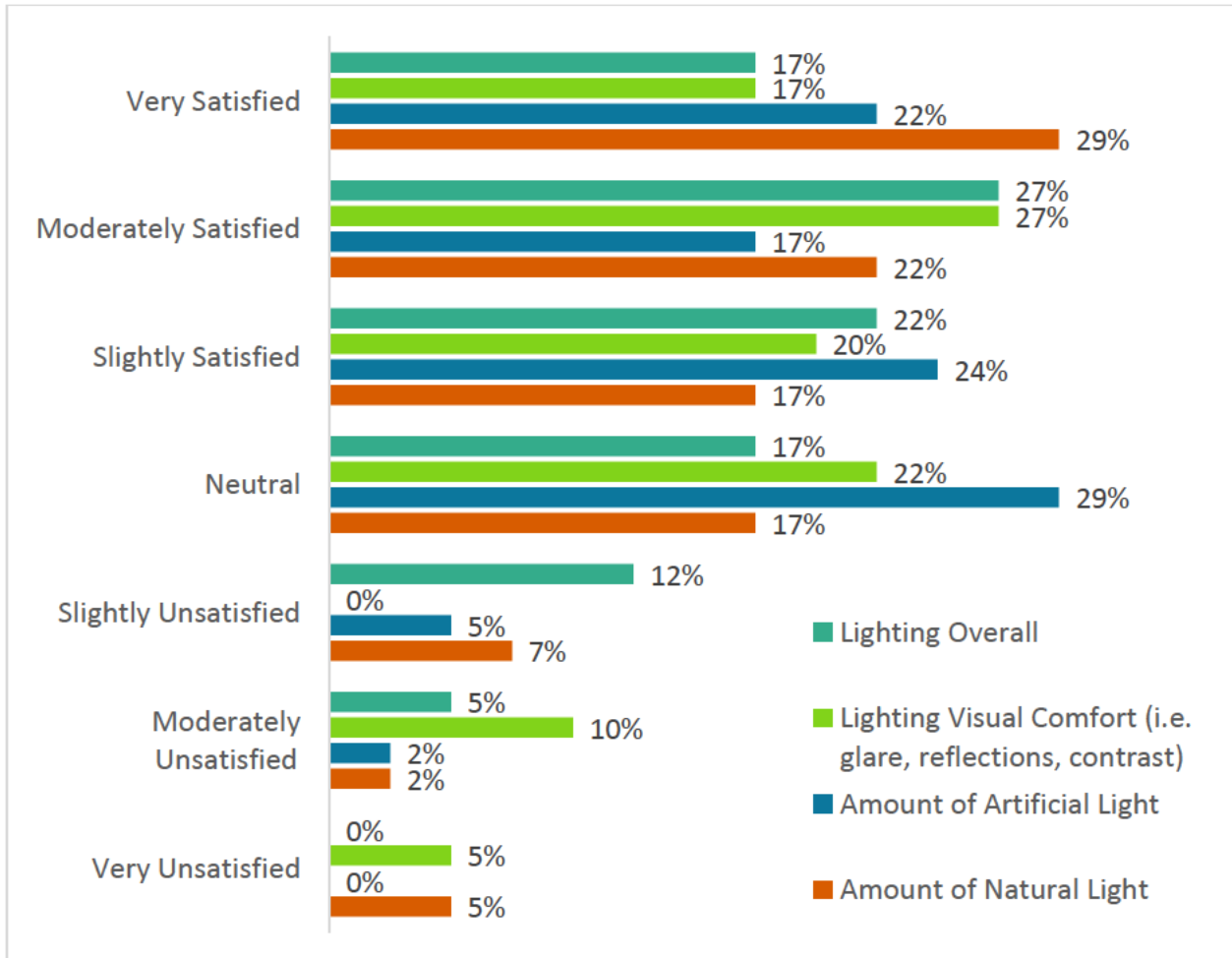
### 3.3.6 Lighting

Figure 3-21 below indicates the types of lighting controls accessible to the respondent.



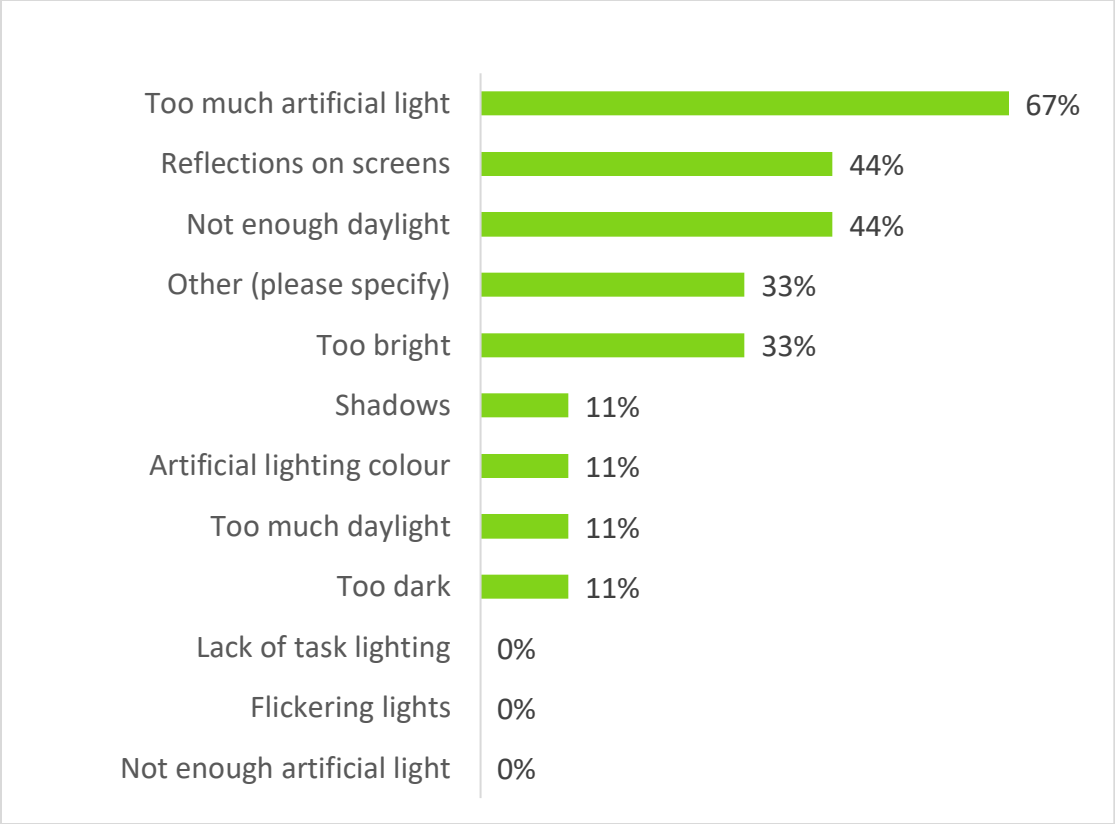
**Figure 3-21: Available Lighting Controls (N=41)**

The building lighting satisfaction levels are given in Figure 3-22 below.



**Figure 3-22: Building Lighting Satisfaction (N=41)**

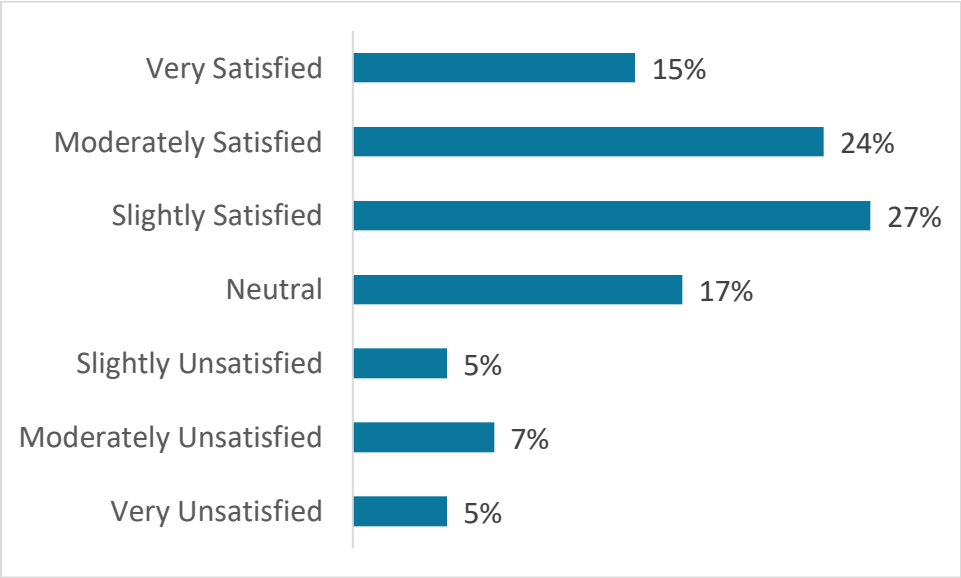
The factors contributing to dissatisfactory responses are summarized in Figure 3-23 below.  
 NOTE: Respondents could choose as many responses as applied.



**Figure 3-23: Factors Contributing to Lighting Dissatisfaction (N=9)**

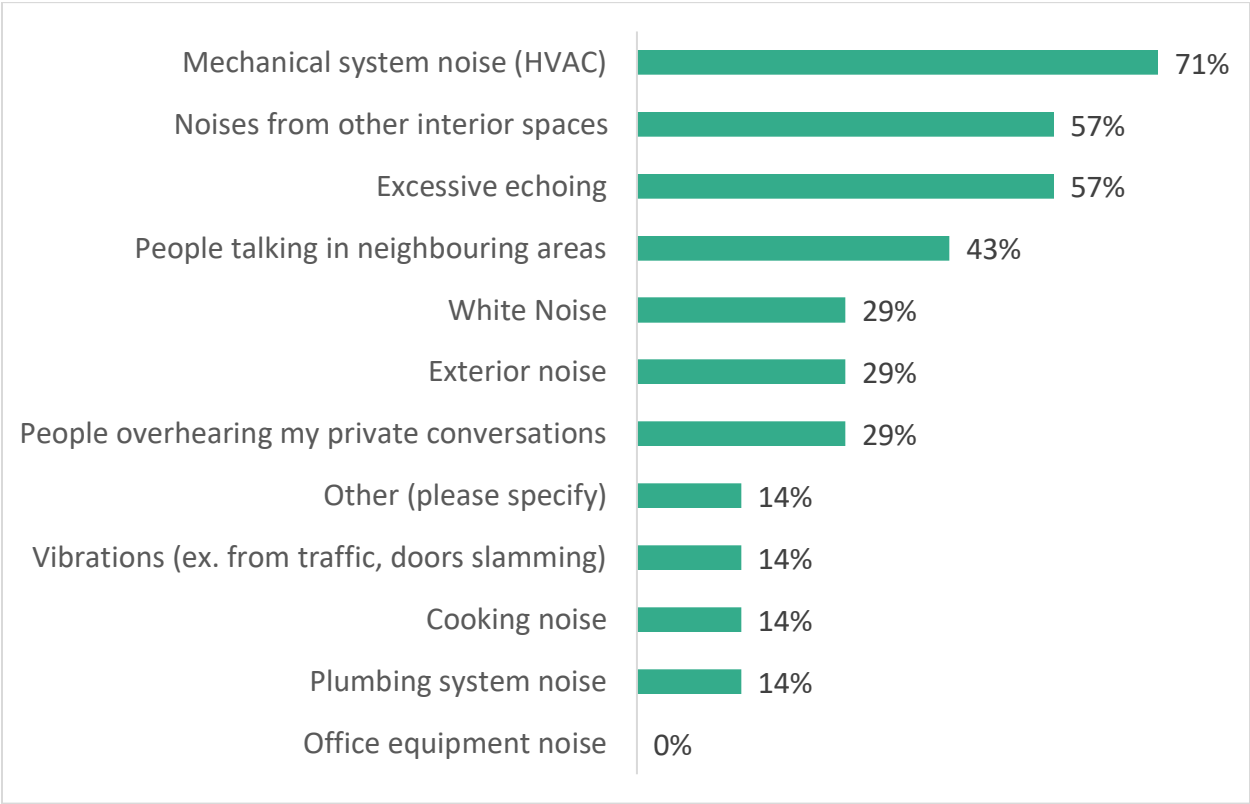
3.3.7 Acoustics

The building acoustics satisfaction levels are given in Figure 3-24 below.



**Figure 3-24: Building Acoustic Satisfaction (N=41)**

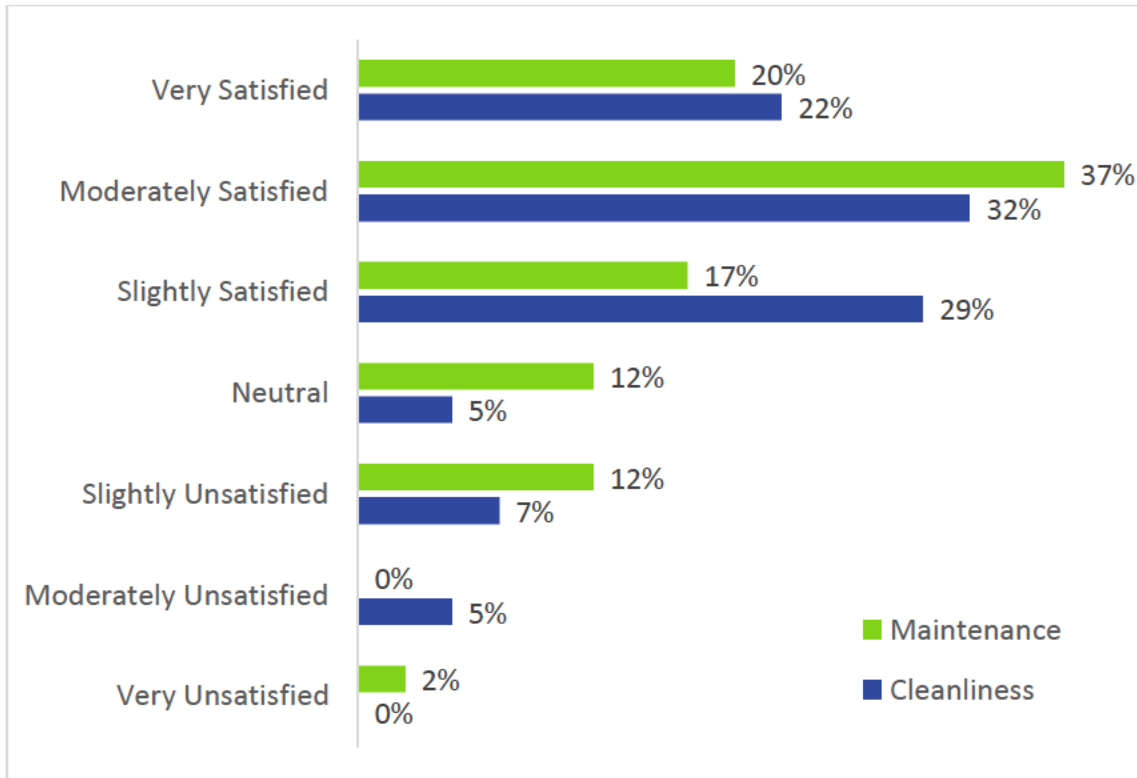
The factors contributing to dissatisfactory responses are summarized in Figure 3-25 below.  
 NOTE: Respondents could choose as many responses as applied.



**Figure 3-25: Factors Contributing to Acoustic Dissatisfaction (N=7)**

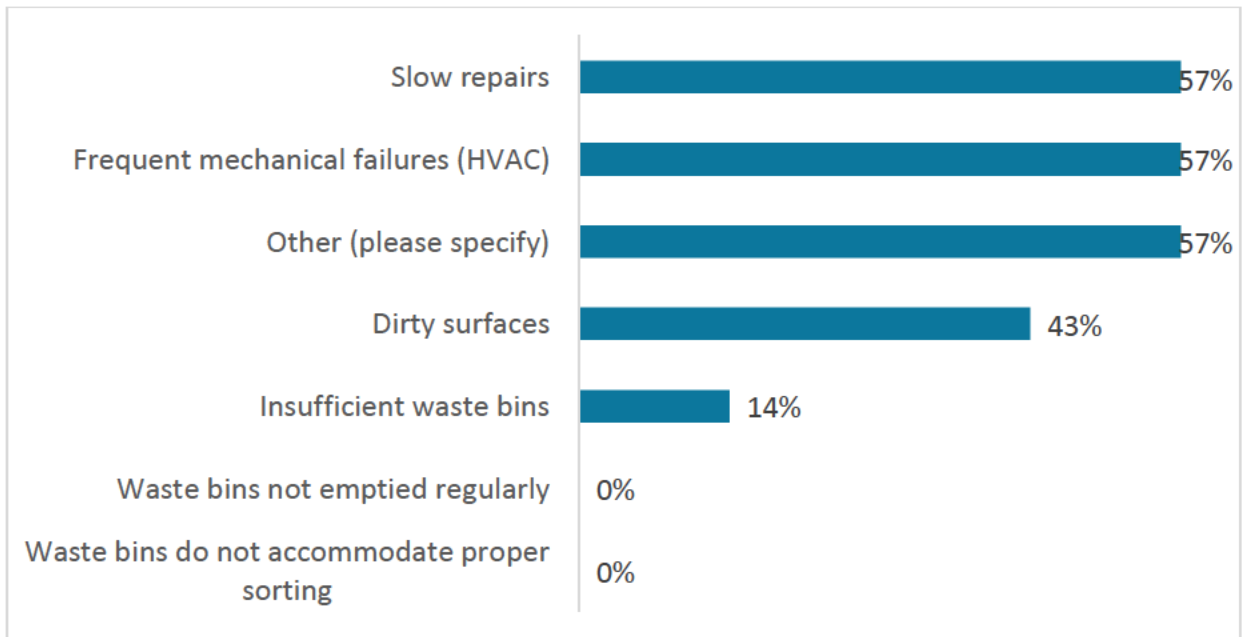
3.3.8 Cleanliness & Maintenance

The building cleanliness and maintenance satisfaction levels are given in Figure 3-26 below.



**Figure 3-26: Building Cleanliness & Maintenance Satisfaction (N=41)**

The factors contributing to dissatisfactory responses are summarized in Figure 3-27 below.  
 NOTE: Respondents could choose as many responses as applied.

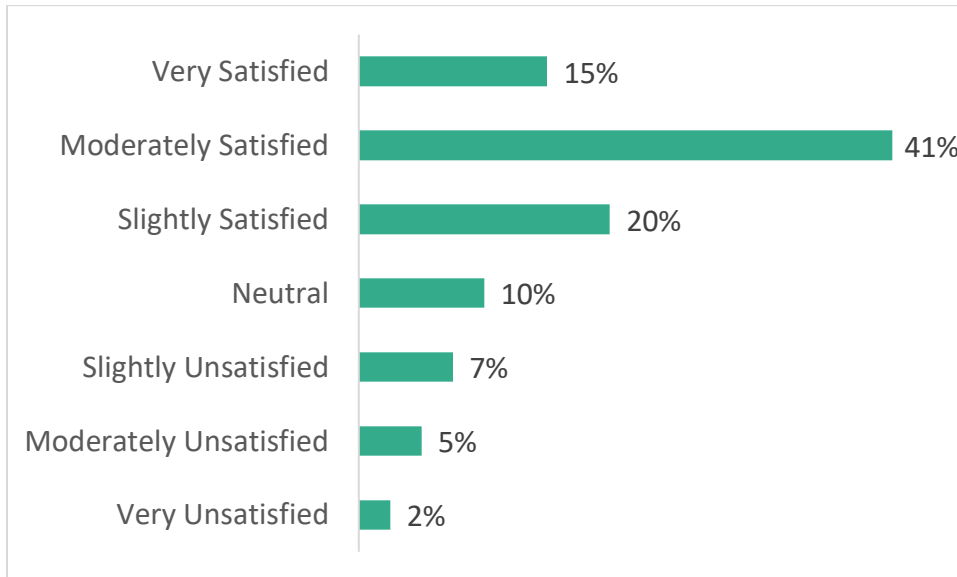


**Figure 3-27: Factors Contributing to Cleanliness & Maintenance Dissatisfaction (N=7)**



### 3.3.9 Furnishings

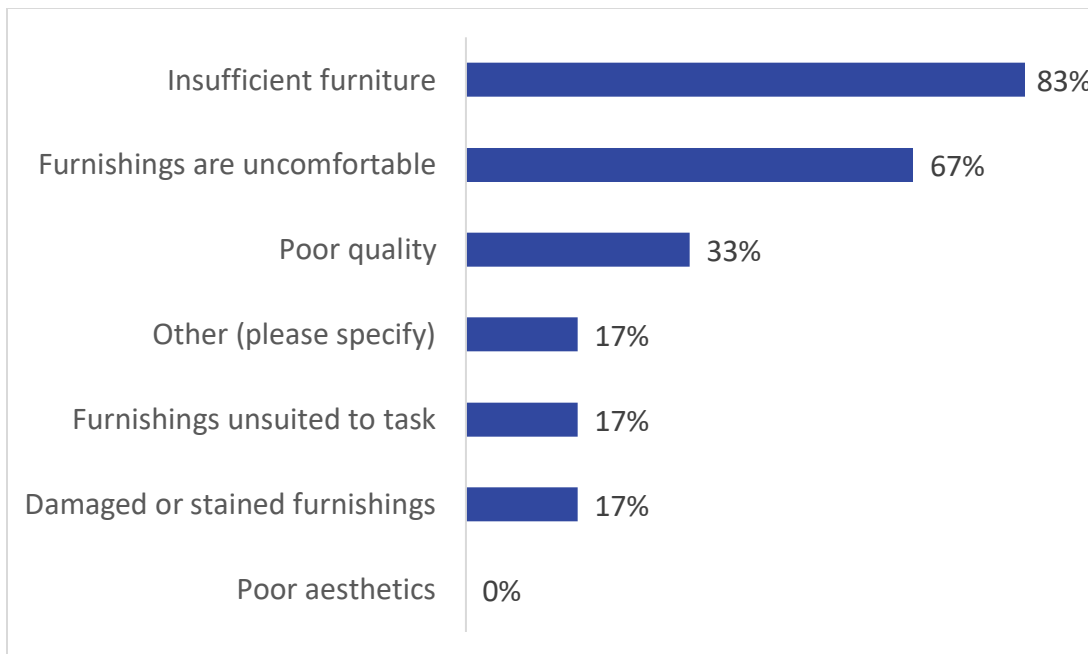
The building furnishings satisfaction levels are given in Figure 3-28 below.



**Figure 3-28: Building Furnishings Satisfaction (N=41)**

The factors contributing to dissatisfactory responses are summarized in Figure 3-29 below.

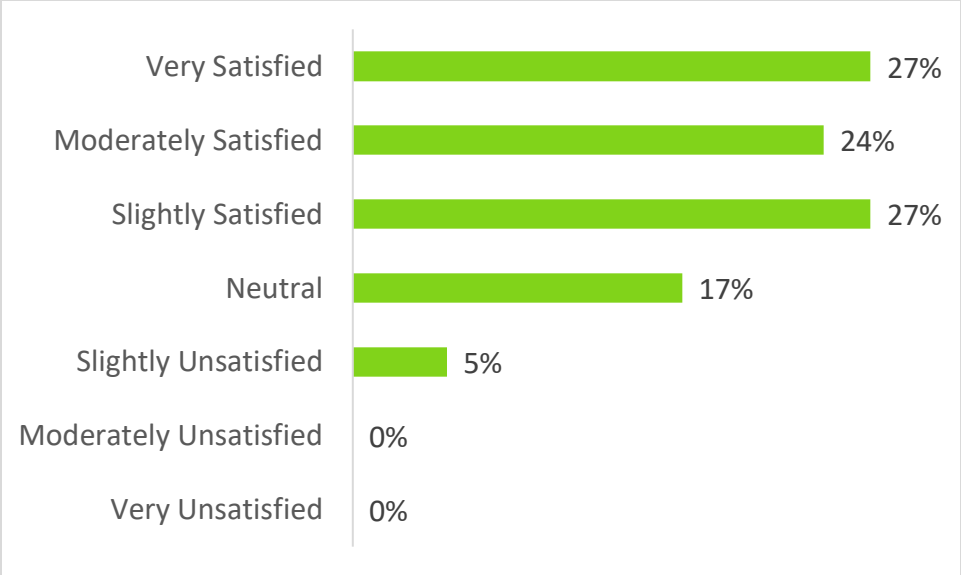
NOTE: Respondents could choose as many responses as applied.



**Figure 3-29: Factors Contributing to Furnishings Dissatisfaction (N=6)**

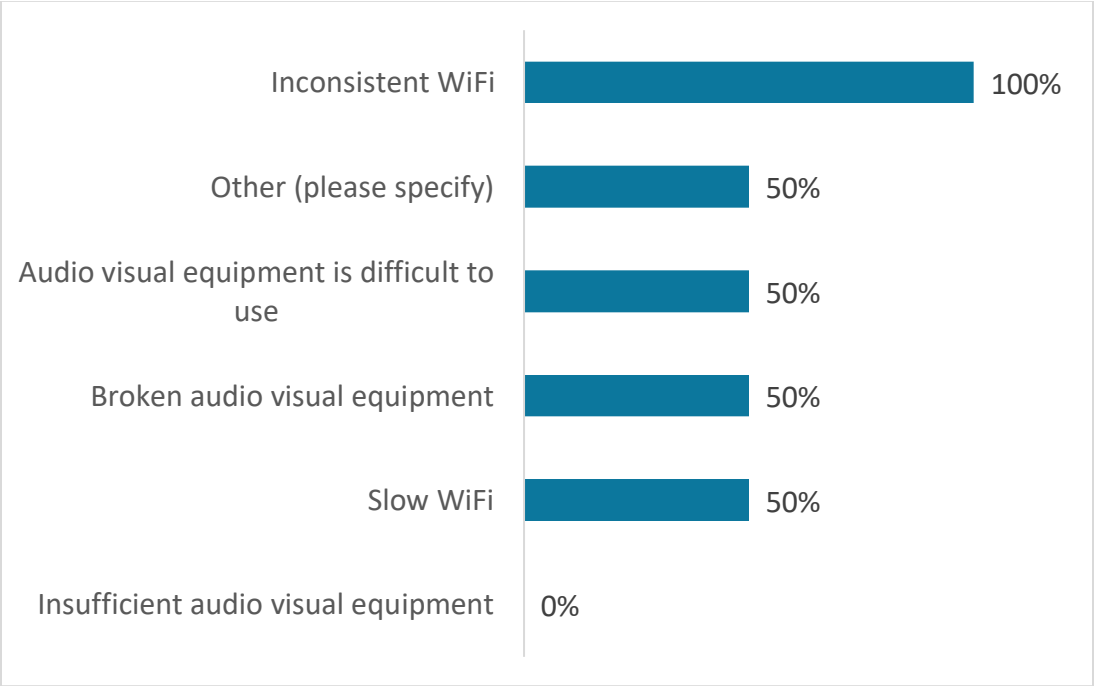
### 3.3.10 Technology

The building technology satisfaction levels are given in Figure 3-30 below.



**Figure 3-30: Building Technology Satisfaction (N=41)**

The factors contributing to dissatisfactory responses are summarized in Figure 3-31 below. NOTE: Respondents could choose as many responses as applied.



**Figure 3-31: Factors Contributing to Technology Dissatisfaction (N=2)**

3.4 Occupancy

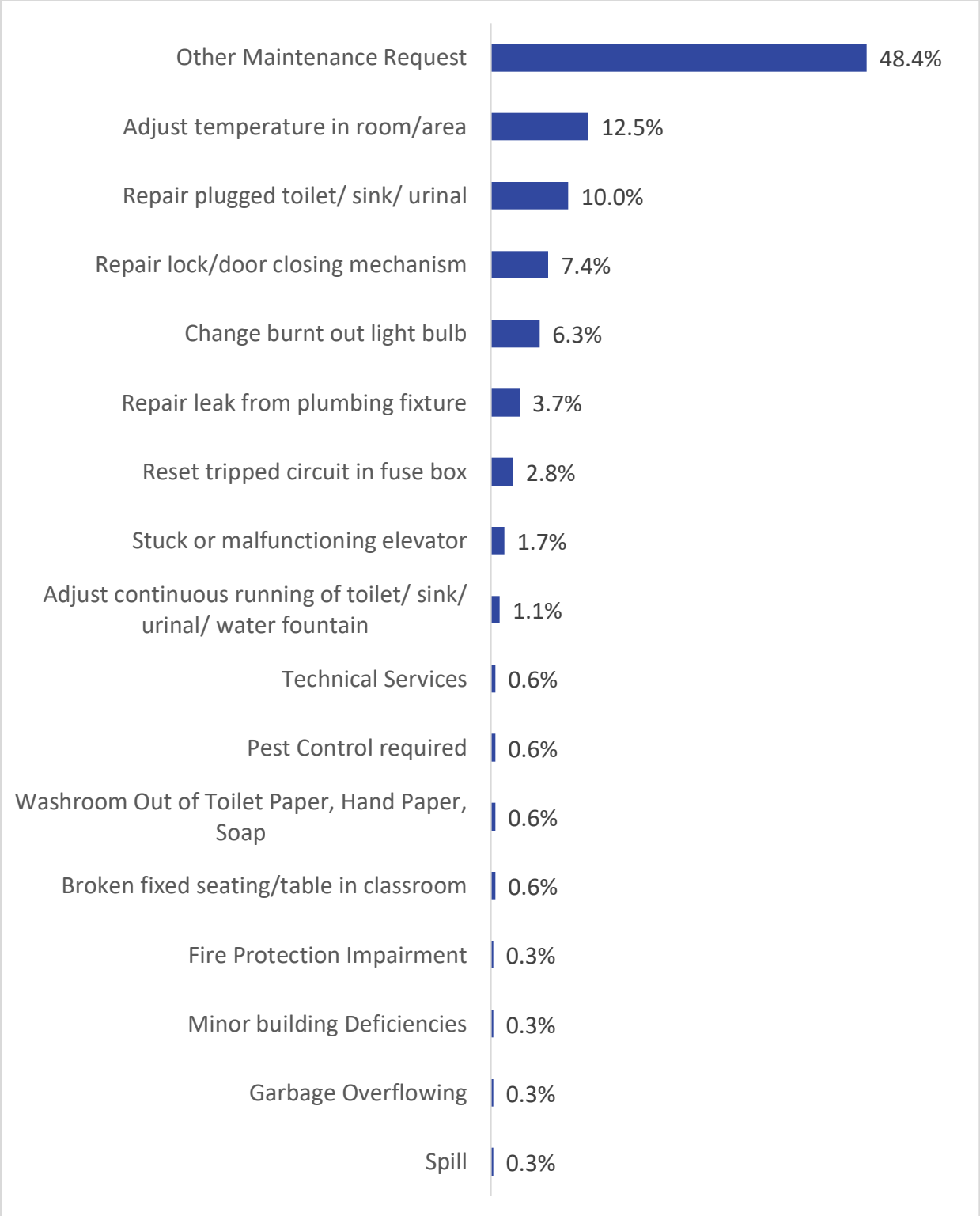
Minimal occupancy information was available for the POE. There are 35 Alumni UBC staff who work in the Alumni Centre.

The Alumni Centre's LEED Submission documentation was prepared assuming an occupancy of 57 full-time equivalents and 189 transients.

### 3.5 Building Service Log

The Alumni Centre Service Log was provided by the Facilities Manager. The log provides an unbiased account of the actual service needs the building has incurred. The log compiles all service calls that have occurred since January 2016. A total of 424 service requests have been made over that period. Figure 3-32 below shows the breakdown by request type.

The two most frequent request types unfortunately do not have clearly described request types (Other Maintenance Request – 48%, and Temperature Adjustment – 13%). Other Maintenance Requests comprises a very broad range of items, from HVAC equipment malfunctions, to soap dispensers falling off the wall. The 73 Customer-Funded Orange Zone items are excluded from Figure 3-32. These are requests funded by external customers, for example film production companies filming in the building, and are not considered service requests. The full list of service requests, showing request type and description, is given in Appendix C



**Figure 3-32: Alumni Centre Service Log Summary (N=351)**

### 3.6 Additional Items

There are some additional items to highlight for the Alumni Centre based on discussions with the Facilities Manager. These are briefly discussed below.

The air to water heat pump (ASHP-1) failure is the only major concern the building has had. The equipment was gutted and all parts replaced to try to get it functioning. The equipment was sourced from an Italian company and all the manuals were written in Italian. The language barrier also made service calls difficult.

The main floor Alumni UBC office is equipped with a large sliding door. The door is very heavy and difficult to open. It has also frequently come off its rails. The initial handle provided with the door was a flush style and did not provide sufficient leverage to open the heavy door. The door was retrofitted with a handle-style pull.

The gas fireplace located in the main floor lounge emitted a gas odour last year. The fireplace was disassembled and the supplier replaced a part fixing the problem. Gas odour however, was noted in late October 2017 as well, which the facilities team fixed. The exhaust piping design is believed to somewhat contribute to the odours.

## 4 Recommendations

There is an overall high level of indoor environmental satisfaction with the Robert H Lee Alumni Centre. Therefore, a more detailed POE is not recommended. Additionally, as there are no specific areas that have low satisfaction ratings, no specific field measurements (ex. lumen level, carbon dioxide concentration) are recommended.

Energy consumption in the Alumni Centre is significantly higher than the predicted model. An American Society of Heating, Refrigerating, and Air-Conditioning Engineers (ASHRAE) Level 1 audit is recommended. The audit will provide more detailed insights into the discrepancy seen between actual and predicted energy usage.

According to the LEED Submission documentation (EA credit 5), all nine different end use items are metered. If sub-meters are available, the energy audit should compile this sub-metering information and see which specific end use items do not match their predicted energy consumption.

The building hours of operation provided by the operations manager do not match with the HVAC schedule provided by the facilities manager. The energy model used for the LEED Submission assumed Model National Energy Code for Buildings (MNECB) Schedule A occupancy for office space and MNECB Schedule C for all other spaces. A difference between the modelled operating schedule and the actual operating schedule, could partially explain why actual energy consumption is higher than predicted. As part of the recommended Energy Audit, the equipment operating schedule should be verified and compared to that in the predicted energy model.

Water consumption in the Alumni Centre is significantly lower than the predicted model. A closer analysis of the predicted water usage given in the LEED Submission documents is recommended to understand if the prediction is based on accurate data. Additionally, the

reported actual water consumption data should be confirmed to ensure that it includes all building water uses.

## Appendix A Building Performance Indicators

No.	Performance Indicator	Reference Standard	Predicted Performance	Actual Operational Performance	% Difference (Actual vs. Reference)	% Difference (Actual vs. Predicted)	Units	Notes
<b>E: Energy &amp; Emissions</b>								
E1	Total delivered electricity intensity	166.3	131.5	196.7	18%	50%	kWh/m <sup>2</sup> year	Source LEED Submission Documents (Energy Model -
E2	Total delivered district energy system thermal energy intensity	N/A	N/A	-	-	-	kWh/m <sup>2</sup> year	
E3	Total delivered fossil fuel energy intensity	185	0	0.33	-100%	-	kWh/m <sup>2</sup> year	
E4	Total delivered other energy	N/A	N/A	N/A	-	-	kWh/m <sup>2</sup> year	
E5	On-site renewable energy generated	N/A	N/A	N/A	-	-	kWh/m <sup>2</sup> year	
E6	Building energy use intensity (E1 + E2 + E3 + E4 + E5)	351.3	131.5	197.0	-44%	50%	kWh/m <sup>2</sup> year	
E7	Net delivered energy use intensity (E6 - E5)	351.3	131.5	197.0	-44%	50%	kWh/m <sup>2</sup> year	
E8	Greenhouse Gas Emissions intensity from net delivered energy						Tonne CO <sub>2</sub> e/m <sup>2</sup> year	
E9	Energy Consumption - Lighting	48.8	32.1	48.1	-2%	50%	kWh/m <sup>2</sup> year	
E10	Energy Consumption - Space Heating	182.4	14.9	22.3	-88%	50%	kWh/m <sup>2</sup> year	Reference standard uses natural gas for heating. Building studied uses electricity.
E11	Energy Consumption - Space Cooling	20.5	16	24.0	17%	50%	kWh/m <sup>2</sup> year	
E12	Energy Consumption - Pumps	27.5	5.1	7.6	-72%	50%	kWh/m <sup>2</sup> year	
E13	Energy Consumption - Fans	42.3	36.7	54.9	30%	50%	kWh/m <sup>2</sup> year	
E14	Energy Consumption - Plug Loads	0	0	0.0			kWh/m <sup>2</sup> year	
E15	Energy Consumption - Hot Water Heating	2.6	0	0.0			kWh/m <sup>2</sup> year	
E16	Energy Consumption - Misc. Equipment	27.2	26.8	40.1	48%	50%	kWh/m <sup>2</sup> year	
E17	Annual Energy Operating Cost	\$ 19.15	\$ 10.25	\$ 15.23	-20%	49%	\$CAD/m <sup>2</sup> year	
<b>W: Water</b>								
W1	Delivered potable water intensity	0.130353411	0.088140026	0.005950093	-95%	-93%	m <sup>3</sup> H <sub>2</sub> O/m <sup>2</sup> year	Source LEED Submission Documents (LEED Letter Template - Version D, WE tabs Actual performance WUI from Skyspark (much diff from calc
W2	Recycled or captured water intensity						m <sup>3</sup> H <sub>2</sub> O/m <sup>2</sup> year	
W3	Water use intensity (W1 + W2)	0.130353411	0.088140026	0.005950093	-95%	-93%	m <sup>3</sup> H <sub>2</sub> O/m <sup>2</sup> year	
W4	Total water use per occupant						m <sup>3</sup> H <sub>2</sub> O/occupant year	
W5	Annual Water Operating Cost						\$CAD/m <sup>2</sup> year	
<b>O: Occupancy</b>								
O1	Full-time equivalent Occupants		57				People/day	50% male, 50% female
O2	Full-time equivalent Transients		189				People/day	50% male, 50% female
O3	Total full-time equivalent occupants		246				People/day	50% male, 50% female
O4	Typical annual person-hours of occupancy						Hours/year	
O5	Annual occupancy intensity (O3 * O4 /1000000)							
O6	Typical weekly operating hours			114			Hours/week	
O7	Annual building systems operation						Hours/year	

## Appendix B Supplemental Occupant Satisfaction Survey Results

The specified 'Other' responses to the Building Occupant Survey are compiled below.

**Q: Do you work in the Robert H. Lee Alumni Centre? If YES, where do you work in the Robert H. Lee Alumni Centre?**

- The Calendar
- Liu

**Q: What do you typically use this space for?**

- I use it for full time work, meetings, eating, socializing, hosting events, networking.
- A bit of all of them
- Sitting in the room

**Q: What factors contribute to your dissatisfaction with the building overall?**

- None

**Q: Please list any other social environment related issues that are important to you.**

- Non-recognition for continued respectful use of this space. Always have to validate to management that I have been working here for 2 years.

**Q: What factors contribute to your dissatisfaction with the building layout?**

- lack of comfortable seating, lack of tables, open concept workspace
- No natural light in work space
- lack of natural light in the back office.

**Q: Please list any other temperature related issues that are important to you.**

- There have been no end of heating/cooling issues due to equipment failure.
- We work in the basement, it used to be either too hot or too cold but that wasn't really bothersome, what is really bad is the smell. It always smells like burnt garlic, seems like every morning they burn garlic in the building like it's a scented candle - it would be great if you could do something about the smell.
- 3rd floor meeting rooms are more often than not colder than a refrigerator while the rest of the building is usually too warm (and in summer too hot).

**Q: What factors contribute to your dissatisfaction with the building air quality?**

- strong smell of natural gas on 3rd floor when fireplace is on, horrible smells in Jack Poole Hall which seem to come and go without rhyme or reason

**Q: Please list any other air quality related issues that are important to you.**

- No access to fresh/clean air
- It smells like Garlic!



**Q: What factors contribute to your dissatisfaction with the building lighting?**

- My office has no windows, which is pretty depressing
- Glare/reflections off all the interior glass in this building is a major issue for me.
- No blackout blinds for meetings

**Q: Please list any other lighting related issues that are important to you.**

- The building brightness is completely dependent on the weather outside. When it is sunny, it is too bright, when it is cloudy it is too dark.
- No daylight in space

**Q: What factors contribute to your dissatisfaction with the building acoustics?**

- Music from Lobby sometimes intrudes in basement workspace

**Q: Please list any other acoustics related issues that are important to you.**

- Sound echos/travels extensively in the building. Conversations on first floor can be heard on the 3rd floor
- Sound travels so easily in this building. The café being an open space concept really causes lots of sound transfer. The welcome centre space is very echoey.
- The main floor is usually very noisy and sometime they turn on the piano which doesn't really help.
- Events in Koerner lounge can sometimes be very noisy

**Q: What factors contribute to your dissatisfaction with the building cleanliness and maintenance?**

- washrooms are very dirty
- Inability of maintenance team to dampen excessive ventilation noise above my desk
- Lounge areas are sometimes dirty
- 3rd floor lounges are not cleaned regularly (stains/food on tables, leftover food on tables, coffee cups, etc.), Sometimes for a couple of days...

**Q: Please list any other cleanliness and maintenance related issues that are important to you.**

- Many stains in carpets, holes in walls (unfinished from construction), furniture is worn out, the tile always looks dirty because of the material/pattern chosen

**Q: What factors contribute to your dissatisfaction with the building furnishings?**

- The double-width chairs in the public areas are nice from a design point of view, but probably the most uncomfortable chairs I have ever used.

**Q: Please list any other furnishings related issues that are important to you.**

- Building furnishings are great, the only problem is that they have not worn well. All are damaged from high use. Also not enough furniture/places to sit
- Poor ergonomics
- Comfort n availability

**Q: What factors contribute to your dissatisfaction with the building technology?**

- Lack of support for AV systems. Old machines provided for AV for meetings. Lack of comms Infrastructure

**Q: Are there any other comments you would like to share about your experience with the Robert H Lee Alumni Centre?**

- The building is beautiful but not always practical. The first floor is the only space conducive to socializing/meeting, and it is always full with nowhere to sit. This severely limits the ability for people to enjoy the centre (i.e they don't want to eat at loafe because there's nowhere to sit on the first floor). It's a building where you pass through, or stay for only a few minutes, unless you're attending a private event.
- It is a beautiful building that gets a lot of use.
- Can we put up some whiteboards in the rooms downstairs? That would be really helpful to the teams working in the e@UBC office space
- This building has recently become my favourite place to study. The piano is honestly my favourite part, it helps me focus and relax, and creates a really welcoming atmosphere. If the acoustics were slightly different in the building such that we would be able to hear the piano in the cafe that would be nice but that's okay! Overall, I love this space, everyone is always very kind, and the ambiance is greate and allows for me to productive without being stressed. If the Loafe Cafe would allow for UBC card so I can stop spending all my real money on cappuccinos that would be greate :)
- I LOVE the self-playing piano; it is one of the best parts of the Alumni Centre!
- Yes, would be a great place to gather professional networking events with graduate from different departments like Liu, MBA with companies that want to hire UBC students!
- Could use more seating but I understand that it's not intended for as much individual work spaces Could be more lenient about ppl sitting on the floor if they wish to (it often feels better on my back)
- You should have more chairs in the lounge area. Also, when they have Toons at Noon, the musician is supposed to talk about the piece, and usually I cant hear what they are saying.
- There should be more outlets to plug into in the lounge areas
- There is limited space for socializing. This is unfortunate because in my opinion it is the nicest building on campus and one which I would like to be able to have more meetings in.
- Lack of desktop support for staff and visitors. Inconsistent support from IT for desktop and AV
- As an Alumni who came to this space before I was a Masters student I really enjoy this space a lot. Especially the piano and natural light. However, I could never actually use it, especially the seating area near the piano, as there where so many students using the space to study. It would be really nice if there was some available seating where Alumni could meet and sit down to talk that was not taken up with people on their laptops.

- The furniture is very comfortable. The building is inviting. Our department has used the building for catered luncheons and I found it very luxurious and well maintained.

## Appendix C Building Service Requests List

Request Type	Subject
MROT -- Other --	AH Call 1/7 RHLAC Fire bells sounding
MR03 - Repair lock/door closing mechanism	Alumni Ctr south entrance automatic door stuck open
MROT -- Other --	AH Jan 11 Alumni Ctr 03 trouble hasn't reset
MR02 - Adjust temperature in room/area	Alumni ctr room 221/223 raise temp by 2 degrees URGENT
MROT -- Other --	AH Jan 10 Alumni 05 trouble
MR02 - Adjust temperature in room/area	URGENT FOR 1/12/2016 - need temp up to 24 degrees
CFOR - Customer-Funded Orange Zone	RHLAC Create Storage Shelves
CFOR - Customer-Funded Orange Zone	THIS IS A TEST TO CHECK OUR ACCOUNT CODE IGNORE
MROT -- Other --	Urgent: HVAC very loud on level 3
CFOR - Customer-Funded Orange Zone	RHLAC Front Desk Drilling for Cables
MROT -- Other --	Alumni center - install wall hooks
MROT -- Other --	Alumni center - Equipments repair
MROT -- Other --	Urgent: Broken Glass
CFOR - Customer-Funded Orange Zone	Remove redundant smoke detector
CFOR - Customer-Funded Orange Zone	Temporarily Remove Paintings
MROT -- Other --	Urgent: Lights turning on and off
MROT -- Other --	alumni lamacoids
MR03 - Repair lock/door closing mechanism	Urgent: Broken Lock
MR02 - Adjust temperature in room/area	HVAC Schedule
MR03 - Repair lock/door closing mechanism	Urgent: Broken door motor and crash bar
MR03 - Repair lock/door closing mechanism	Urgent: Exterior door does not latch properly
MROT -- Other --	RHLAC dangerous parking bollard
MROT -- Other --	Lucifer - painting follow up
MROT -- Other --	AH Jan 23 Alumni Ctr
MROT -- Other --	Broken piece of wood in ceiling
MROT -- Other --	RHLAC holes in ceiling drywall
CFOR - Customer-Funded Orange Zone	re-installation of paintings
MR01 - Change burnt out light bulb	lights out
MR02 - Adjust temperature in room/area	URGENT: High temperatures in banquet hall
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	Leaky sink
MROT -- Other --	High Priority: Turn on gas to fireplace
CFOR - Customer-Funded Orange Zone	Musqueam Banners
MR01 - Change burnt out light bulb	lights out
MROT -- Other --	Fire Suppression unit running without alarm
MR03 - Repair lock/door closing mechanism	Stuck lock exterior door F
CFOR - Customer-Funded Orange Zone	Install desk lock
MR01 - Change burnt out light bulb	lights out
MROT -- Other --	Alumni Ctr 3rd floor lounge 324 HVAC Noise
MROT -- Other --	elevator on Level 1 does not display the correct floor

Request Type	Subject
CFOR - Customer-Funded Orange Zone	broken desk disposal
CFOR - Customer-Funded Orange Zone	Fire Drill Request
MROT -- Other --	IMPORTANT: Turn on HVAC
MROT -- Other --	Loose toilet seat
MR04 - Reset tripped circuit in fuse box	Urgent: access to breaker box
MROT -- Other --	Alumni Centre Rm 222/223
MR10 - Adjust continuous running of toilet/sink/urinal/water fountain	Alumni board room 303 too hot URGENT
MROT -- Other --	AH 03-Apr-2016 Alumni Centre Room #222 & #223
MR02 - Adjust temperature in room/area	Urgent: Turn up temperature
MR03 - Repair lock/door closing mechanism	ALUMNI- URGENT: Broken centre post for door
MROT -- Other --	RHLAC 100 - Loose railing on staircase
MROT -- Other --	ALUMNI- 100 Loose access post
CFOR - Customer-Funded Orange Zone	RHLAC Meter reading
MR02 - Adjust temperature in room/area	RHLAC 303 HVAC control adjustment
CFOR - Customer-Funded Orange Zone	ALUMNI- L1 Crash bar not able to lock and unlock manually
CFOR - Customer-Funded Orange Zone	RHLAC 222 - Flip Breaker April 15
CFOR - Customer-Funded Orange Zone	ALUMNI- Crash Bar lock cap/plug missing
MROT -- Other --	Alumni Centre - Gas Leak
MR01 - Change burnt out light bulb	lights out
MR04 - Reset tripped circuit in fuse box	RHLAC URGENT - 221: Open breaker box
CFOR - Customer-Funded Orange Zone	Remove Garbage room lock
CFOR - Customer-Funded Orange Zone	Remove base board heater
MR02 - Adjust temperature in room/area	Please lower the temperature alumni centre boardroom
MR02 - Adjust temperature in room/area	Return Temperature to regular setting room
MROT -- Other --	Alumni Centre
CFOR - Customer-Funded Orange Zone	RHLAC 100 - Door pull installation
MROT -- Other --	RHLAC 143 - Damaged bathroom stall door
CFOR - Customer-Funded Orange Zone	RHLAC 150 - Door and Frame Removal
MROT -- Other --	Freestanding Identification sign for Alumni Centre
MROT -- Other --	toilet seat is loose
MROT -- Other --	Alumni centre lamacoids
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	Alumni Ctr room 124 mech room leak can't access mech room
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	Alumni ctr leak in mech room 124 cleanup required
CFOR - Customer-Funded Orange Zone	Send to Azmina - Carpet Cleaning Request Alumni Centre
MR01 - Change burnt out light bulb	Alumni Lights
CFOR - Customer-Funded Orange Zone	Labor need to move desk with electrical attached
MR03 - Repair lock/door closing mechanism	ALUMNI- Door closure broken
MROT -- Other --	RHLAC - Unlock Electrical Room - May 19
MROT -- Other --	RHLAC - Electrical Room Access - May 25
CFOR - Customer-Funded Orange Zone	UBC100: What's Next Event - Request 1

Request Type	Subject
CFOR - Customer-Funded Orange Zone	UBC 100: What's Next - Request 2
CFOR - Customer-Funded Orange Zone	UBC: What's Next Event - Request 3
CFOR - Customer-Funded Orange Zone	UBC100: What's Next Event - Request 4
CFOR - Customer-Funded Orange Zone	UBC100: What's Next - Request 5
CFOR - Customer-Funded Orange Zone	Conduit for card reader at Alumni Centre Foyer
MR04 - Reset tripped circuit in fuse box	AH May 28 UBC Alumni Centre
MROT -- Other --	RHLAC URGENT - Noise from secure access door
CFOR - Customer-Funded Orange Zone	RHLAC - Desk reconfiguration
CFOR - Customer-Funded Orange Zone	RHLAC - Remove light switch
MR01 - Change burnt out light bulb	burnt out lights
MR08 - Broken fixed seating/table in classroom	Broken table leg
MR06 - Repair plugged toilet/sink/urinal	plugged urinal
MR06 - Repair plugged toilet/sink/urinal	RHLAC broken urinal
MROT -- Other --	RHLAC - broken bathroom stall latch
MROT -- Other --	RHLAC - Ethernet jack box falling off of the wall
MR03 - Repair lock/door closing mechanism	ALUMNI - Glass doors not in line
MROT -- Other --	RHLAC - service panel door in elevator locked open
MR03 - Repair lock/door closing mechanism	Broken Lock Mens Washroom Stall Alumni Centre
MR03 - Repair lock/door closing mechanism	RHLAC - reconnect secure access door
MROT -- Other --	CANCEL - RHLAC - Secure Access door does not work
MROT -- Other --	RHLAC - sensor light works intermittently
MR10 - Adjust continuous running of toilet/sink/urinal/water fountain	RHLAC Urgent - Taps need to be tightened
CFOR - Customer-Funded Orange Zone	RHLAC - Urgent - Art removal and wall repair
MROT -- Other --	Alumni Clint Heatpump Alarm
MROT -- Other --	RHLAC - Flooding around building
MROT -- Other --	plugged drain
MROT -- Other --	shelf needed
CFOR - Customer-Funded Orange Zone	Filming - Magicians 202 (Shutdown)
CFOR - Customer-Funded Orange Zone	Filming - Magicians 202 (floor cleaning)
MROT -- Other --	loose napkin dispenser
CFOR - Customer-Funded Orange Zone	Filming - Magicians 202 (RHLAC shutdown)
CFOR - Customer-Funded Orange Zone	RHLAC - Quote for power and ethernet access
CFOR - Customer-Funded Orange Zone	RHLAC - Instalation of door sweep
MROT -- Other --	RHLAC - sanitary napkin disposal unit falling off of wall
MROT -- Other --	RHLAC - washroom stall door hinge
MROT -- Other --	RHLAC - Soap dispenser installation
CFOR - Customer-Funded Orange Zone	RHLAC - Waste Removal
MR01 - Change burnt out light bulb	RHLAC - Burnt out lights around entire building
MROT -- Other --	green chemical dispensert is not dipsnesing properly
MROT -- Other --	RHLAC - Paper towel dispenser installation
CFOR - Customer-Funded Orange Zone	Magicians - Electrician Alumni Centre and Buchanan July 7th

Request Type	Subject
MROT -- Other --	RHLAC - Sunday HVAC July 10
MR04 - Reset tripped circuit in fuse box	RHLAC - Tripped fuse in LL washrooms
CFOR - Customer-Funded Orange Zone	Chair Cleaning - Completed
MR01 - Change burnt out light bulb	lights out
MR01 - Change burnt out light bulb	RHLAC - Burnt out light women's washroom
MR04 - Reset tripped circuit in fuse box	Alumni Ctr lower level grand lee innovations ctr area
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	Alumni Ctr 3rd floor men's washroom leak from ceiling
CFOR - Customer-Funded Orange Zone	Shattered Glass Door Needs Replaced
MROT -- Other --	Red Norco Bike on Bike Rack on South Side needs to be remove
MR01 - Change burnt out light bulb	RHLAC - burnt out lightbulb in women's washroom
MROT -- Other --	Alumni Ctr back door entrance door closest to nest
MR06 - Repair plugged toilet/sink/urinal	Alumni, 2nd floor plugged toilet womens
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	Alumni Ctr leak from ceiling room 100 lobby area
MROT -- Other --	AH Call Alumni Centre Fire Bells Ringing
CFOR - Customer-Funded Orange Zone	Potential Call Centre Move / Request Designer
MR03 - Repair lock/door closing mechanism	East side door handle loose - screw has come off
CFOR - Customer-Funded Orange Zone	RHLAC - Chair leg protectors
MR02 - Adjust temperature in room/area	RHLAC - Turn on HVAC Sunday, August 28
CFOR - Customer-Funded Orange Zone	Filming - Beaches (HVAC)
MR06 - Repair plugged toilet/sink/urinal	Alumni Centre: 1st floor men's washroom urinal overflowing
MR02 - Adjust temperature in room/area	URGENT ALUMNI - HVAC not working
MR03 - Repair lock/door closing mechanism	Locksmith to replace Alumni Keyswitch cylinder with abloy
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	URGENT ALUMNI - leak in ceiling in LL kitchen
MROT -- Other --	ALUMNI - open electrical room Today 11am
MROT -- Other --	Alumni Ctr possible gas leak 3rd floor hallway
MROT -- Other --	Alumni ceiling leak
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	AH Alumni kitchen & unisex washroom bsmt leak
MR01 - Change burnt out light bulb	lights out
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	ALUMNI - urgent toilet leaking
MR04 - Reset tripped circuit in fuse box	Alumni Ctr board room 303 blinds not coming down URGENT
MROT -- Other --	Switch all active requests for RHLAC to Nicole Caron
CFOR - Customer-Funded Orange Zone	CARP Carpet Cleaning
MR02 - Adjust temperature in room/area	RHLAC: HVAC suddenly stopped working
MROT -- Other --	Alumni HRV 1 not running
MROT -- Other --	broken autoscrubber key
MROT -- Other --	NEED Access to electrical room and IT room Lower Level Frida
MR06 - Repair plugged toilet/sink/urinal	Alumni, 2nd floor men's washroom toilet plugged
MR01 - Change burnt out light bulb	light switches are not responding 3rd floor
MR06 - Repair plugged toilet/sink/urinal	Mens Urinal Plugged

Request Type	Subject
MROT -- Other --	Alumni - Key Tumbler needs to be fixed
CFOR - Customer-Funded Orange Zone	Homecoming 2016
CFOR - Customer-Funded Orange Zone	roof hatch needed (does not need to be pretty)
MROT -- Other --	Auto scrubber
MROT -- Other --	AH Sept 16 Alumni Center
MROT -- Other --	AH Sept 16 Alumni Center
MROT -- Other --	AH Sept 16 SUB Plaza
CFOR - Customer-Funded Orange Zone	Filming - William (HVAC)
CFOR - Customer-Funded Orange Zone	Filming - William (FLS)
MROT -- Other --	Room LL112 Chemical Smell
CFOR - Customer-Funded Orange Zone	Washing windows
MR04 - Reset tripped circuit in fuse box	Third floor boardroom tripped breaker - asap
MROT -- Other --	HRV1 check for power, will not run
MR06 - Repair plugged toilet/sink/urinal	RH Lee Alumni Centre 3rd floor HC washroom: toilet
CFOR - Customer-Funded Orange Zone	Testing
MR01 - Change burnt out light bulb	RE: Bathroom light out
MR02 - Adjust temperature in room/area	SUNDAY HVAC TURN ON OCT 2nd - Alumni Centre
MR02 - Adjust temperature in room/area	SUNDAY OCT 9 HVAC turn on
MR01 - Change burnt out light bulb	Women's bathroom light burnt out
CFOR - Customer-Funded Orange Zone	Filming - William (furniture)
MR06 - Repair plugged toilet/sink/urinal	plugged urinal
CFOR - Customer-Funded Orange Zone	Filming - William (cleaning)
MR05 - Stuck or malfunctioning elevator, if passenger trapped call 2-2173	RE: All elevators out of order
MR12 - Spill	RE: Meeting room dirty
MR01 - Change burnt out light bulb	RE: Women's bathroom dark
MROT -- Other --	Alumni Ctr men's washroom 141 light sensor issue
MROT -- Other --	Alumni Ctr lower level unisex washroom by LL102E
MROT -- Other --	RE: Junk pickup
MR04 - Reset tripped circuit in fuse box	Alumni Ctr boardroom 303 shades won't pull down URGENT
MRTS - Technical Services	RE: Need access to electrical room
MROT -- Other --	CARP RE: Carpet clean
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	AH Oct 12 16:05 hrs Alumni Ctr Bsmt Kitchen Leak
MR02 - Adjust temperature in room/area	Nest Osprey Daycare room 4406 too cold
MR16 - Minor building Deficiencies (Building Ops use only)	RE: Door lining fell off
MROT -- Other --	RE: HVAC Oct 16th
MROT -- Other --	AH Oct 17 Alumni ctr 1:17 hrs
CFOR - Customer-Funded Orange Zone	RE: Install tray under desk
MR02 - Adjust temperature in room/area	RE: HVAC Request - October 30/16
CFOR - Customer-Funded Orange Zone	RE: Art
MROT -- Other --	RE: Wall touch up request
MROT -- Other --	Labour Request for Today Oct 24 - Moving Furniture



Request Type	Subject
MR08 - Broken fixed seating/table in classroom	Lounge Chair Feet Protectors - Carpenters
MROT -- Other --	replace carpet tile 3rd floor
MROT -- Other --	Please check Fancoil 4 in ceiling space of room LL102F
MR18 - Pest Control required	PEST - Mouse Found Loafe
MROT -- Other --	Alumni Centre Basement staff kitchen: dishwasher broken
MROT -- Other --	Alumni Ctr - bathroom latch
MR04 - Reset tripped circuit in fuse box	RE: Blown fuse in loading bay
CFOR - Customer-Funded Orange Zone	RE: Art installation
MROT -- Other --	Replace the squeegee
MR14 - Washroom Out of Toilet Paper, Hand Paper, Soap	RE: Soap dispenser broken
CFOR - Customer-Funded Orange Zone	URGENT - Campaign pillar for disposal today
MR06 - Repair plugged toilet/sink/urinal	AH Call -Alumni men's washroom, ground floor toilet clogged
MR02 - Adjust temperature in room/area	Alumni Centre 3rd floor very cold
MROT -- Other --	RE: Hooks in bathroom
CFOR - Customer-Funded Orange Zone	SR095029 - Call Centre - Design Only - Shutdown
MROT -- Other --	RE: Dislodged entrance pole
MROT -- Other --	RE: Main building door not closing
MROT -- Other --	RE: Junk pickup
MROT -- Other --	RE: Loading bay card scanner
MR14 - Washroom Out of Toilet Paper, Hand Paper, Soap	RE: Replace hand soap dispensers
CFOR - Customer-Funded Orange Zone	RE: Desk install
MR06 - Repair plugged toilet/sink/urinal	plugged toilet
MROT -- Other --	Women's bathroom toilet seat broken
MROT -- Other --	Alumni Ctr room LL102D whiteboard fell off wall
MR03 - Repair lock/door closing mechanism	RE: Lock broken to office
MR02 - Adjust temperature in room/area	RE: Main floor really cold
MR03 - Repair lock/door closing mechanism	ALUMNI- RE: 3rd floor main door
MR02 - Adjust temperature in room/area	RE: RHLAC 101 raise temp
MROT -- Other --	Alumni Ctr Fire Bells Ringing Dec 9 Approx 12:30 pm
CFOR - Customer-Funded Orange Zone	RE: January 4th, 2017 cleaning project
MR02 - Adjust temperature in room/area	RE: 3rd floor very cold
MR19 - Fire Protection Impairment	AH Call Robert H Lee Alumni Centre - 03 trouble no reset
MROT -- Other --	Deficiency - University Commons Pole LED Light
CFOR - Customer-Funded Orange Zone	RE: UBC Labor to move bookcase
MR18 - Pest Control required	Pest -small bird in building alumni centre
MROT -- Other --	HRV2 needs belt
CFOR - Customer-Funded Orange Zone	RE: Donor wall work
MR02 - Adjust temperature in room/area	Jack Poole Hall North Temperature needs to go up (224)
MROT -- Other --	Alumni Air Source Heat Pump
MROT -- Other --	gas smell on rooftop
CFOR - Customer-Funded Orange Zone	RE: Loafe cafe electrical outlet request
MROT -- Other --	Alumni Centre Broken wood handrail from staircase urgent

Request Type	Subject
MR06 - Repair plugged toilet/sink/urinal	Robert H Lee Alumni Main Fl Women's Washroom Toilet Plugged
MROT -- Other --	RE: Classroom tables repair
MROT -- Other --	RE: Welcome Centre sofas and chairs clean
MR03 - Repair lock/door closing mechanism	ALUMNI- RE: Broken locking mechanism
MR03 - Repair lock/door closing mechanism	AH Feb 1 Alumni Centre - loading door does not lock.
MR05 - Stuck or malfunctioning elevator, if passenger trapped call 2-2173	Alumni center - Elevator door won't open
MR06 - Repair plugged toilet/sink/urinal	AH Feb 2 21:02 Alumni center - Plugged toilet
MR02 - Adjust temperature in room/area	RE: HVAC request for Sunday, February 12, 2017
MR06 - Repair plugged toilet/sink/urinal	Alumni Centre 2nd floor urinal: overflowing
MR06 - Repair plugged toilet/sink/urinal	plugged urinal
MR06 - Repair plugged toilet/sink/urinal	Alumni Centre basement unisex washroom toilet clogged
MR05 - Stuck or malfunctioning elevator, if passenger trapped call 2-2173	RE: Elevators acting strange
MR10 - Adjust continuous running of toilet/sink/urinal/water fountain	water fountain draining very slow
MROT -- Other --	RE: Fan coil or something malfunctioning
MROT -- Other --	RE: Carpet clean, Jack Poole Hall (Rm 221/223)
MROT -- Other --	RE: Flooding by East entrance door
MR01 - Change burnt out light bulb	RE: Main floor accessible washroom
MROT -- Other --	RE: Broken building dollies
MROT -- Other --	RE: white walls marked up
MR02 - Adjust temperature in room/area	Alumni Ctr boardroom 221 too hot 28 degrees
MROT -- Other --	RE: broken door bar
MR01 - Change burnt out light bulb	Back office 101 dark
MROT -- Other --	RE: 3rd floor staff kitchen leak
MR06 - Repair plugged toilet/sink/urinal	RE: Men's washroom urinal main floor
MROT -- Other --	Alumni center - Loose toilet seats
MROT -- Other --	RE: color swatches
MR02 - Adjust temperature in room/area	RE: HVAC request - March 12th
MROT -- Other --	ALUMNI- door push bar is loose
MR06 - Repair plugged toilet/sink/urinal	plugged sink
MR06 - Repair plugged toilet/sink/urinal	RE: Main floor, men's toilet clogged
MROT -- Other --	RE: Broken linen bar in 2nd floor catering kitchen
MR02 - Adjust temperature in room/area	RE: HVAC Request - March 19th, 2017
MR02 - Adjust temperature in room/area	RE: RHLAC 101 really warm
MR03 - Repair lock/door closing mechanism	RE: 3rd floor utility closet
MROT -- Other --	RE: Consistent lighting
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	Dishwasher hose broken lafe cafe
MROT -- Other --	AH Call -HOT water is off in our building - alumni centre
MROT -- Other --	compost bins are full

Request Type	Subject
MR03 - Repair lock/door closing mechanism	Alumni Centre electrical room LL143 door not securing
MROT -- Other --	Alumni Heat Pumps
MR02 - Adjust temperature in room/area	RE: Alumni centre very hot
MR02 - Adjust temperature in room/area	Jack Poole RM 221 / High Heat / Event Planned Today
MROT -- Other --	URGENT RE: 3rd floor boardroom ceiling covering falling
MR01 - Change burnt out light bulb	RE: Main floor, hallway outside bathrooms
MR02 - Adjust temperature in room/area	RE: HVAC - Easter Long Weekend
CFOR - Customer-Funded Orange Zone	RE: Backoffice paint + labor request
CFOR - Customer-Funded Orange Zone	RE: 2nd floor paint job
MROT -- Other --	Fire Drill April 25 - Alumni Centre
MROT -- Other --	light switch cover is broken
CFOR - Customer-Funded Orange Zone	RE: Keyboard tray install
CFOR - Customer-Funded Orange Zone	SR094448 - Alumni Building 797
MROT -- Other --	RE: Main floor no hot water
MR02 - Adjust temperature in room/area	RE: RHLAC 303 boardroom very hot
MR02 - Adjust temperature in room/area	Robert H Lee 303 Very Hot
MROT -- Other --	Alumni Center - empty garbage dumpster
MR06 - Repair plugged toilet/sink/urinal	Alumni center - Plugged toilet
MROT -- Other --	Alumni Air Source Heat Pump
MR02 - Adjust temperature in room/area	JACK POOL HALL SOUTH HVAC DOWN
MR06 - Repair plugged toilet/sink/urinal	Alumni - plugged toilet
MR06 - Repair plugged toilet/sink/urinal	BOE- Alumni Centre Main Floor Toilet Plug
MROT -- Other --	Adjust toilet sensor for longer flush - Alumni M/F Men's
MROT -- Other --	ceiling lights on ceiling of the Robert H Lee Alumni Centre
MROT -- Other --	URGENT RE: 3rd floor boardroom ceiling covering falling
MR01 - Change burnt out light bulb	RE: Main floor, hallway outside bathrooms
MR02 - Adjust temperature in room/area	RE: HVAC - Easter Long Weekend
CFOR - Customer-Funded Orange Zone	RE: Backoffice paint + labor request
CFOR - Customer-Funded Orange Zone	RE: 2nd floor paint job
MROT -- Other --	Fire Drill April 25 - Alumni Centre
MROT -- Other --	light switch cover is broken
CFOR - Customer-Funded Orange Zone	RE: Keyboard tray install
CFOR - Customer-Funded Orange Zone	SR094448 - Alumni Building 797
MROT -- Other --	RE: Main floor no hot water
MR02 - Adjust temperature in room/area	RE: RHLAC 303 boardroom very hot
MR02 - Adjust temperature in room/area	Robert H Lee 303 Very Hot
MROT -- Other --	Alumni Center - empty garbage dumpster
MR06 - Repair plugged toilet/sink/urinal	Alumni center - Plugged toilet
MROT -- Other --	Alumni Air Source Heat Pump

Request Type	Subject
MR02 - Adjust temperature in room/area	JACK POOL HALL SOUTH HVAC DOWN
MR06 - Repair plugged toilet/sink/urinal	Alumni - plugged toilet
MR06 - Repair plugged toilet/sink/urinal	BOE- Alumni Centre Main Floor Toilet Plug
MROT -- Other --	Adjust toilet sensor for longer flush - Alumni M/F Men's
MROT -- Other --	ceiling lights on ceiling of the Robert H Lee Alumni Centre
MROT -- Other --	RE: broken electrical outlet
MROT -- Other --	Alumni Building Fan Coil Unit Filter Checks
MROT -- Other --	soap dispenser came off
MR02 - Adjust temperature in room/area	URGENT: Board of Governors in boardroom need temps down asap
MR06 - Repair plugged toilet/sink/urinal	wvr toilet plugged
MROT -- Other --	RE: June 1st - Carpet cleaning
MROT -- Other --	Alumni center - Bora vacuum does not work
MR02 - Adjust temperature in room/area	RE: HVAC request - Sunday, June 11th, 2017
MR06 - Repair plugged toilet/sink/urinal	Alumni BOE 2nd floor ladies washroom plugged toilet
MROT -- Other --	Alumni BOE Throughout 2nd Floor Strong Sewer/Waste Smell
MR02 - Adjust temperature in room/area	RE: HVAC request - June 25, 2017
MR02 - Adjust temperature in room/area	Urgent: Alumni centre L2 temps
MROT -- Other --	BOE- Alumni Centre Remove Compressor
MROT -- Other --	soap dispenser came off
MROT -- Other --	please replace garbage dumpster
MROT -- Other --	soap dispenser came off
MROT -- Other --	Soap Dispenser Has Fallen Off Wall
MR05 - Stuck or malfunctioning elevator, if passenger trapped call 2-2173	Elevator not working
MROT -- Other --	soap dispenser came off
MROT -- Other --	Alumni Center soap dispensers
MROT -- Other --	Alumni Center garbage bin in bathroom stall
MR02 - Adjust temperature in room/area	RE: July 9th, 2017 - Air Con on for wedding
MROT -- Other --	pressure washing needed
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	AH Call Alumni Center Basement utility room Significant Leak
MROT -- Other --	CARP - RE: July 21st - Universal Carpet Cleaning
MROT -- Other --	Fan squeaking sound
MROT -- Other --	RE: Sliding wall door to Sarah Morgan Silvester jammed
MROT -- Other --	the light fixture came off from the ceiling
MROT -- Other --	RE: Small gouge in wall
MR03 - Repair lock/door closing mechanism	RE: RHLAC East Door broken
MROT -- Other --	RE: 2nd floor catering doors
MROT -- Other --	Alumni center - Soap dispenser came off the mirror
MR06 - Repair plugged toilet/sink/urinal	plugged toilet

Request Type	Subject
MROT -- Other --	Alumni Chiller Replacement
MROT -- Other --	Level 2 touch ups high profile wedding coming in this Saturd
MR06 - Repair plugged toilet/sink/urinal	Alumni Ctr main floor unisex washroom (BOE)
MR06 - Repair plugged toilet/sink/urinal	RE: Main floor bathroom out of order
MR02 - Adjust temperature in room/area	URGENT: Jack Poole Hall Rm 221/223 temps
MROT -- Other --	RE: RHLAC 3rd floor, horrible smell (sewage?)
MROT -- Other --	Alumni Centre - North Doors stuck
MROT -- Other --	Alumni Centre - Move roof hatch hold open
MR06 - Repair plugged toilet/sink/urinal	Alumani building main floor men,s w/r 141 toilet overflowed
MROT -- Other --	RE: Servery kitchen locks
MR05 - Stuck or malfunctioning elevator, if passenger trapped call 2-2173	IMPORTANT: Elevator locked
MR01 - Change burnt out light bulb	RE: Dangling bulb in north hallway
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	URGENT: Steady leak in basement storage room
MROT -- Other --	Alumani main floor w/w/r soap dispenser fell off the wall
MROT -- Other --	soap dispenser came off
MR03 - Repair lock/door closing mechanism	RE: Jack Poole Hall lock broken
MROT -- Other --	RE: main floor accessibility washroom broken soap dispenser
MR09 - Repair leak from plumbing fixture, if flood call 2-2173	RE: Welcome Centre leak AH Call
MROT -- Other --	Alumni Ctr Fire Bells - False Alarm
MR02 - Adjust temperature in room/area	RE; August 13/17 - HVAC activation
MROT -- Other --	plugged toilet
MROT -- Other --	RE: Paint request main floor
MROT -- Other --	BOE- Alumni 2318 Janitor Room Light
CFOR - Customer-Funded Orange Zone	Alumni Day at Homecoming - Waste Management
CFOR - Customer-Funded Orange Zone	Alumni Day at Homecoming - Moving of furniture
MROT -- Other --	CUST: Special custodial request
MROT -- Other --	Carpet machine - wheel came off
MR06 - Repair plugged toilet/sink/urinal	plugged toilets
MROT -- Other --	CUST: Labor Day Long Weekend request
MROT -- Other --	CARP RE; Sept 17 - Full RHLAC clean
MR06 - Repair plugged toilet/sink/urinal	Alumni Centre basement kitchen sink is clogged
MR01 - Change burnt out light bulb	Alumni Centre Men's washroom, main floor light
MR03 - Repair lock/door closing mechanism	RE: 2nd floor electrical box lock broken
MROT -- Other --	soap dipsneser came off
MROT -- Other --	Urgent: Broken ceiling partition with nails
MROT -- Other --	Re & Re of the chiller at Alumni
MR03 - Repair lock/door closing mechanism	Alumni ctr - Door stays ajar
MR03 - Repair lock/door closing mechanism	Alumni- lock broken - Loafe Cafe AH

Request Type	Subject
MROT -- Other --	TV Screen by room LL103 has no power.
MR02 - Adjust temperature in room/area	Alumni Jack Poole Hall 221/223 26 degrees
MROT -- Other --	Alumani building 1st floor w/w/r soap dispenser fell off
MROT -- Other --	Alumni center - chemical dispenser does not work properly
CFOR - Customer-Funded Orange Zone	SR129974 - Chiller Replacement - Shutdown
MR06 - Repair plugged toilet/sink/urinal	alumni main foolr plugged toilet 141 urgent please
MR04 - Reset tripped circuit in fuse box	AH Call- Alumni Weekend Tripped Breaker
MR15 - Garbage Overflowing	ALUMANI garbge container ,recycling bins overflowing
MROT -- Other --	Water dispenser filter needs replacing
MR03 - Repair lock/door closing mechanism	Northern Door Not Shutting Properly
MR03 - Repair lock/door closing mechanism	Alumni Centre - accessibility bathroom stall
MROT -- Other --	2 multi-bin recycling stations for United Way event
MROT -- Other --	UW event - delver 2 tables - October 12
MROT -- Other --	Alumni
MR06 - Repair plugged toilet/sink/urinal	Plugged sink in Women's washroom
MRTS - Technical Services	Fan noise in 101A
MR10 - Adjust continuous running of toilet/sink/urinal/water fountain	Leak in the catering kitchen handwashing sink
MR06 - Repair plugged toilet/sink/urinal	ALUMANI 1st floor w/w/r 143 sink plugged
MR02 - Adjust temperature in room/area	Robert H Lee Alumni 2nd Floor Rooms 221 & 223 Too Cold
MR01 - Change burnt out light bulb	Burnt out light bulbs & fixture check
MR03 - Repair lock/door closing mechanism	Alumni Centre - options for kitchen and bathroom doors
MROT -- Other --	AH Call -Alumni Centre bad smell 3rd floor
MROT -- Other --	Alumani (Robert lee) garbage container overflowing
MROT -- Other --	Alumani building recycling containers (bottels&cans) pick up
CFOR - Customer-Funded Orange Zone	40 small picture frames hung on the wall
CFOR - Customer-Funded Orange Zone	2 floor credenzas moved from one room to room to anther
MR05 - Stuck or malfunctioning elevator, if passenger trapped call 2-2173	RH Lee Alumni Elevator Out of Service
MROT -- Other --	Smell from fireplace
MR03 - Repair lock/door closing mechanism	Alumni Centre main entrance lock fell out
CFOR - Customer-Funded Orange Zone	SR129974 - Steamfitters to drain hot water lines